

**AGENDA
COUNCIL MEETING
MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
April 12, 2022 6:00 pm
Council Chambers**

- A. ADOPTION OF AGENDA
- B. PUBLIC HEARING – BYLAW 1334-22 (Land Use Bylaw Redesignation)
 - a) Agenda for Public Hearing
 - b) Bylaw 1334-22
- C. DELEGATIONS
 - a) David Friesen
 - b) Halo Air Ambulance – Paul Carolan
- D. MINUTES/NOTES
 - 1. Committee Meeting Minutes
 - March 22, 2022
 - 2. Council Meeting Minutes
 - March 22, 2022
- E. BUSINESS ARISING FROM THE MINUTES
- F. UNFINISHED BUSINESS
- G. COMMITTEE REPORTS / DIVISIONAL CONCERNS
 - 1. Councillor Tony Bruder – Division 1
 - ORRSC Confined Feeding Operations
 - ORRSC Meeting Minutes – February 10, 2022
 - 2. Reeve Rick Lemire – Division 2
 - 3. Councillor Dave Cox– Division 3
 - 4. Councillor Harold Hollingshead - Division 4
 - 5. Councillor John MacGarva – Division 5
 - Crowsnest Pincher Creek Landfill Association Minutes February 16, 2022
- H. ADMINISTRATION REPORTS
 - 1. Operations
 - a) Operations Report
 - Report from Public Works dated April 6, 2022
 - Public Works Call Log
 - Letter from Resident Re: Snow Plow Service
 - b) Water Services Capital Clean Up – Standpipes
 - Report from Administration dated April 5, 2022
 - c) 2022 Q1 Occupational Health and Safety Statistics
 - Statistics Provided by MD Health and Safety Specialist
 - 2. Finance
 - 3. Planning and Community Services
 - a) Bylaw 1311-21 – Road Closure
 - Presented for 2nd and 3rd Reading
 - b) Land Use Bylaw Amendment 1335-22
 - Report from Director of Planning and Community Services, dated April 7, 2022
 - c) Road Closure Resolution SW 35-5-29 W4M
 - Report from Director of Planning and Community Services, dated April 7, 2022
 - d) AES April Activity Report
 - Report from AES, dated April 6, 2022
 - 4. Municipal
 - a) Chief Administrative Officer Report
 - Report from CAO, dated April 7, 2022

- b) Community Safety Net Sponsorship
 - Report from Administration, dated April 4, 2022
- c) Appointments to Committees
 - Report from Administration, dated April 4, 2022
- d) Municipal Climate Change Action Center
 - Report from Administration, dated March 30, 2022

I. POLICY REVIEW

J. CORRESPONDENCE

1. For Action

- a) Call to Action to the Government of Alberta
 - Request from National Police Federation
- b) Canada Day Fireworks Celebration Request
 - Request from Town of Pincher Creek Dated March 28, 2022

2. For Information

- a) Real Property Rights Public Meetings Across Alberta
 - Fort Macleod April 12, 2022 7pm to 9pm
- b) Community Leaders Camp
 - April 25 to 28, 2022
- c) ACP Grant for Village of Cowley – Regional Infrastructure Master Plan
 - Letter from Municipal Affairs dated March 25, 2022
- d) Thank you Cards
 - Oldman Watershed Council
 - Fishburn Community Group
- e) Pincher Creek Community Hall Annual General Meeting
 - Annual General Meeting Invitation for April 18, 2022
 - 50th Birthday Invitation May 25, 2022

K. NEW BUSINESS

L. CLOSED MEETING SESSION

- a. Code of Conduct Follow Up and Discussion – FOIP Sec. 17

M. ADJOURNMENT

PUBLIC HEARING
Municipal District of Pincher Creek No. 9
Bylaw No. 1334-22
Tuesday, April 12, 2022
6:00 pm
Council Chambers

B

1. Call Public Hearing to Order
2. Advertising requirement
3. Purpose of the hearing

The purpose of this Public Hearing is to receive public input on proposed Bylaw No. 1334-22.

The purpose of Bylaw No. 1334-22 is to amend Bylaw No. 1289-18, being the Land Use Bylaw, by changing the land use designation of lands legally described as a Portion of NW4 4-29 W4M containing the southerly 400 feet of the westerly 330 feet, which lies to the east of the widening of the No. 6 Highway, on Plan 3293HX from "Hamlet Single-Detached Residential 2 - HR-2" to "Hamlet Commercial -HC"

This is to allow for the potential development of a commercial storage facility on the said lands.

4. Presentations:

VERBAL:

WRITTEN:

5. Closing Comments
6. Adjournment from Public Hearing

**MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
BYLAW NO. 1334-22**

Being a bylaw of the Municipal District of Pincher Creek No. 9 in the Province of Alberta, to amend Bylaw No. 1289-18, being the Land Use Bylaw.

WHEREAS Section 639 of the Municipal Government Act, Revised Statutes of Alberta 2000, Chapter M-26, as amended, provides that a municipality must pass a Land Use Bylaw; and

WHEREAS The Municipal District of Pincher Creek No. 9 desires to change the land use designation of lands legally described as:

Portion of NW4 4-29 W4M containing the southerly 400 feet of the westerly 330 feet, which lies to the east of the widening of the No. 6 Highway, on Plan 3293HX

And as shown on Schedule 'A' attached hereto, from "Hamlet Single-Detached Residential 2 – HR-2" to "Hamlet Commercial - HC"; and

WHEREAS The purpose of the proposed amendment is to allow for the development of a commercial storage facility;

NOW THEREFORE, under the authority and subject to the provisions of the *Municipal Government Act*, Revised Statutes of Alberta 2000, Chapter M-26, as amended, the Council of the Municipal District of Pincher Creek No. 9, in the Province of Alberta, duly assembled does hereby enact the following:

1. This bylaw shall be cited as "Land Use Bylaw Amendment No. 1334-22".
2. Amendments to Land Use Bylaw No. 1289-18 as per "Schedule A" attached.
3. This bylaw shall come into force and effect upon third and final passing thereof.

READ a first time this _____ day of _____, 2022.

A PUBLIC HEARING was held this _____ day of _____, 2022.

READ a second time this _____ day of _____, 2022.

READ a third time and finally PASSED this _____ day of _____, 2022.

Reeve
Rick Lemire

Bylaw No. 1334-22

Chief Administrative Officer
Troy MacCulloch

Page 1 of 2

Attachment
- "Schedule A"

SW9 4-29-4

SE9
4-29-4

SE8
4-29-4

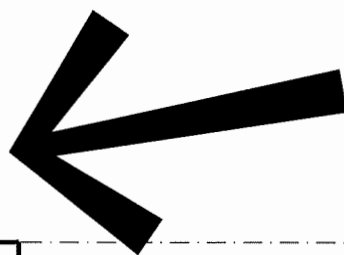
HIGHWAY 6
3293HX

NE5 4-29-4

NW4 4-29-4

NE4 4-29-4

3293HX



SE5
4-29-4

A 2
0815755

SW4 4-29-4

SE4
4-29-4

LAND USE DISTRICT REDESIGNATION SCHEDULE 'A'

Bylaw #: 1334-22

Date: _____



FROM: Hamlet Residential 'HR-2'

TO: Hamlet Commercial 'HC'

PORTION OF NW 1/4 SEC 4, TWP 4, RGE 29, W 4 M

MUNICIPALITY: MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9

DATE: FEBRUARY 4, 2022

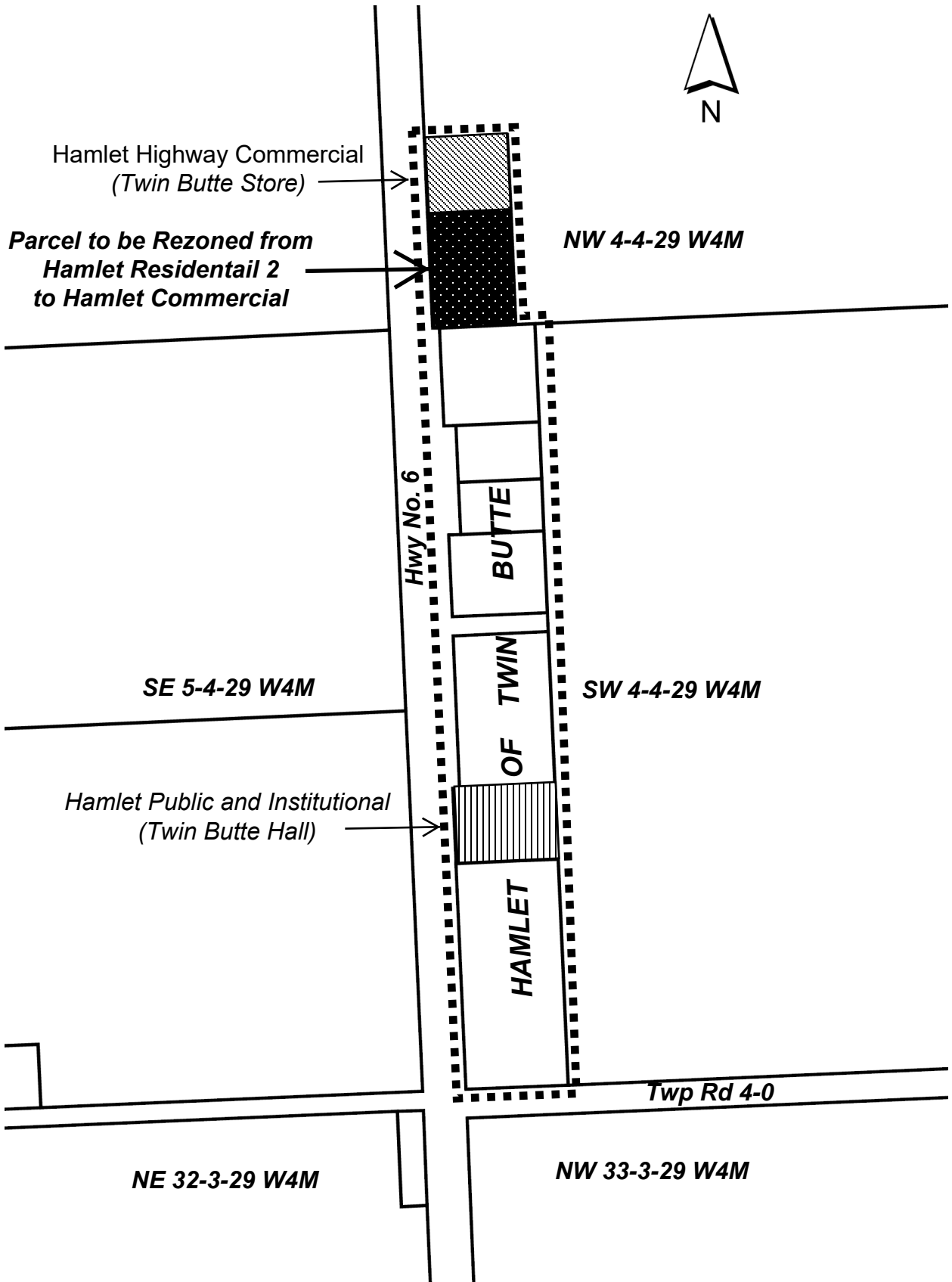


OLDMAN RIVER REGIONAL SERVICES COMMISSION



MAP PREPARED BY:
OLDMAN RIVER REGIONAL SERVICES COMMISSION
3105 16th AVENUE NORTH, LETHBRIDGE, ALBERTA T1H 5E8
TEL. 403-329-1344

"NOT RESPONSIBLE FOR ERRORS OR OMISSIONS"



Hamlet Highway Commercial
(Twin Butte Store)

Parcel to be Rezoned from
Hamlet Residential 2
to Hamlet Commercial

NW 4-4-29 W4M

Hwy No. 6

BUTTE

SE 5-4-29 W4M

OF TWIN

SW 4-4-29 W4M

Hamlet Public and Institutional
(Twin Butte Hall)

HAMLET

Twp Rd 4-0

NE 32-3-29 W4M

NW 33-3-29 W4M



Lower Post facility in 1958

This wall of flame was once Lower Post Indian Residential School, situated a few kilometres south of the B.C.-Yukon border, geographical heart of Dene Kēyeh, lands of the Athabaskan-speaking Kaska Dena people.

Operated by the Catholic Missionary Oblates of Mary Immaculate from 1951 to 1975, the school was a relative latecomer to the country's patchwork of Indigenous residential schools that stretched from Vancouver Island to the High Arctic and east to Nova Scotia.

It is impossible to overstate the damage wrought by the Lower Post school in its 24 years of operation, or its 45-year afterlife as a community administration building and post office, providing the 100-person settlement with a constant reminder of the torment that derailed so many lives.

This year, the community's young chief, Harlan Schilling, had the building demolished, part of a plan to heal old wounds and reverse the cultural erosion that accelerated with the school's construction. The abuse at Lower Post was sexual and physical – all proven in court during a flurry of police investigations and civil lawsuits in the 1990s and early 2000s that brought the enduring trauma of residential schools to national recognition.

More than six decades ago, in 1957, a lone Mountie assigned to the nearby town of Watson Lake, Y.T., along with a few determined students, launched one of the first known efforts to bring a residential school predator to justice.

Slowly but surely, the arc of this community's history has bent towards justice, only because the children of Lower Post, and that lone Mountie, would not give up their pursuit.

"That officer and those brave kids, that story should be taught in every school in the country," said Mr. Tibbet, watching the flames crawl through the basement. "That's the truth part of this. Everyone should know."

Corporal Dave Friesen slammed the door of his Chevy RCMP cruiser and crunched through the January snow towards the sprawling white school he'd been investigating for five months. It was 10 a.m. At this latitude, a few kilometres south of the Yukon border, sun had yet to shine on the 50 acres of Liard River floodplain occupied by the Lower Post Residential School.

Over his two years at the nearby Watson Lake detachment, Cpl. Friesen had rarely set foot in the school. A child during World War II, he could still remember classmates calling him a Nazi for his Germanic last name, the taunts ceasing only once he'd earned their respect with his fists. School to him was an unjust place, with its own rules and codes, where a child's future could depend on a bully's whim. On the occasion of a particularly grim crash along the winding Alaska Highway or other mass casualty, he'd summon the school's nuns to the scene, their medical training a scarce commodity in the sparsely populated region. Aside from that, he avoided the place.



Which is why the 30-year-old officer wasn't looking forward to his scheduled interview with the school's principal, Father Yvon Levaque. Drunks in Watson Lake, violent husbands in Upper Liard, speed-demons on the Alaska Highway – he could deal with all that, the routine stuff of northern law enforcement where the power balance was clear: He represented order; they represented trouble. But down in Lower Post, in the winter of 1958, people followed different codes and icons. Not so much the badge as the cross. Not so much the threat of jail as the threat of damnation. Cpl. Friesen had come to think of priests as powerful village mayors with eternal mandates.

Evidence of that power lay before him as he tromped past a flagpole and up the school's front steps. In the 1940s, the federal government delayed, then cancelled, plans to build a residential school in the Tlingit village of Teslin, 200 kilometres southeast of Whitehorse, yielding to pressure from Anglicans and non-Indigenous residents, who said the region needed more schools in Whitehorse than it did rural residential schools. But Bishop John Louis Coudert, the tireless head of the Catholic church's Whitehorse region, pressured bureaucrats and politicians until Ottawa relented with a \$400,000 pledge toward a school in Lower Post.

The level spot at the confluence of the Laird and Dease rivers had long been a Kaska Dena meeting place called Daylu ("a place where we gather to trade") and, more recently, the site of a Hudson's Bay Company post. The location placed it in northern B.C., pacifying complaints from Yukon and putting the project closer to the North American railway network.

Bulldozers started clearing the site in 1950. It was a rush job, and looked the part. Architecturally, many of the more than 100 residential schools built across Canada echoed the grandeur of cathedrals. Lower Post school, constructed under the supervision of the Department of National Defence, looked more like temporary military barracks: three storeys, flat-roofed, right angled.

Inside the school's front door, Cpl. Friesen noted high-grade Battleship Linoleum floors gleaming under glass ceiling lights. He made his way to the dark-panelled principal's office. There, he sat down and told Fr. Levaque about his months-long investigation into sexual abuse by one of the school's former employees.

It had started with rumours. There was a 34-year-old lay-brother at the school named Ben Garand. He drove a hulking Plymouth station wagon, often filled with local kids.

That alone didn't raise many questions. Hitchhiking was an accepted form of public transit in the area. It was the man's local nickname that piqued Cpl. Friesen's suspicions: Backdoor Benny.

In the summer of 1957, the officer had noticed several boys in Mr. Garand's Plymouth parked outside the Watson Lake liquor store. He kept watch as Mr. Garand got into the car with four bottles of liquor and turned south onto the Alaska Highway, likely bound for his log cabin near the asbestos mining town of Cassiar, across the B.C. border. Transporting alcohol across provincial boundaries was a minor offence, but Cpl. Friesen knew it would give him cause to pay Mr. Garand a visit.

An hour and a half later, he rolled up to the cabin. Inside, he found Mr. Garand, four Indigenous boys, and the four bottles of liquor. He charged Mr. Garand for the booze. The rumours would take further investigation. In the days that followed, he interviewed each of the boys. They were reticent to talk, except one.



To Jack's adolescent eyes, the newly built Lower Post residential school offered an opportunity to replace the toil of home life with modern conveniences and new friends. As soon as Jack entered the front doors in September, 1951, he became pupil number 14.

"I was glad to leave home," he said. "Instead of packing water at 40-below from the river and packing wood from the bush, we had linoleum floors, electric lights, showers. That was all new to me."

His outlook toward the school soured within a year. The food wasn't much better than home and all practical lessons took a back seat to religious education. "All they cared about was teaching us religion because they said we didn't know nothing about God," he said. "Like hell we didn't. My grandma always talked about Dena Tee-ah, which means God and good people. Similar concepts, different names. They didn't teach me a damn thing."

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The following year, enrollment at the school ballooned from a few dozen to 133, arriving from 40 communities all over Yukon and northern B.C. As one of the original students, Jack saw and heard wave after wave of distraught new arrivals. "These kids would come in there crying, crying, crying," he said. "They just tore them away from their moms and dads."

Management of the school was left to the Missionary Oblates of Mary Immaculate, a missionary congregation of the Catholic Church that operated 48 schools across the country, including Marieval Indian Residential School in Saskatchewan and Kamloops Indian Residential School in B.C., where, earlier this year, ground-penetrating radar work revealed the presence of unmarked graves. The Oblates recruited upwards of 20 staff. Some lived on site; other maintained homes nearby. For the job of Boys Supervisor, they tapped Ben Garand, who arrived in the North in 1945 as a Lay Brother, a man who has taken the vows of a religious order but is not a member of the priesthood.

From his earliest employment, Garand's closeness to male students rankled other staff. Survivors today still talk of him as an affable man who offered candy, comics and rides up the highway. Whether driving his own car or a company truck, he usually had at least one local boy riding shotgun.

As Cpl. Friesen would later find out from interviewing more than 30 students, those car trips often led to Mr. Garand's cabin, where he'd coerce the boys into sharing his bed.

"He gave them rides, he gave them money," Cpl. Friesen would later say. "And they kept quiet about it because they figured he was a friend of theirs."

While most of the kids that Cpl. Friesen interviewed spared details about their encounter with Garand, Jack told everything. He wanted it to stop, for Mr. Garand to quit terrorizing him and others.

“I didn’t realize there were people like Garand in the world,” Mr. Chief later said. “I just couldn’t comprehend what he did. Ben Garand was a shock in life, my shock in life. I did not know a man could do things like that.”

Based on Jack’s story, Cpl. Friesen laid a charge of indecent assault against Garand – the first of many to come. As Cpl. Friesen laid out the story of Jack Chief during that January meeting with Fr. Levaque, he expected to elicit shock and concern. Instead, the principal sat stone-faced. When Cpl. Friesen had completed his summary, Fr. Levaque looked at the Mountie from behind his wide wood desk and said that the school was well aware of Mr. Garand’s behaviour. He’d been fired. As far as Fr. Levaque knew, Mr. Garand now drove for a local trucking outfit and was no longer the school’s responsibility. How his students were ending up in Mr. Garand’s car was not his concern. The matter, he said, was closed.

“Why didn’t you report him to the police?” Cpl. Friesen demanded.

“I wanted to protect the church and the school,” said Fr. Levaque, according to Cpl. Friesen’s recollection.

Cpl. Friesen stood and stormed out. From that day on, virtually any time he found Mr. Garand circulating in the community on bail, he’d lay another count of indecent assault against him.

What he took to be his sworn duties turned out to be an anomaly in the history of the RCMP and Canada’s residential school system. In 2011, an RCMP report on the force’s involvement in the schools would make specific note of Cpl. Friesen’s one-man crusade. Based on interviews and archival searches, the researchers found little evidence the RCMP had investigated any community allegations of abuse at a residential school until the 1980s – with a single exception: Cpl. Friesen at Lower Post.

The same report excused the RCMP for its apparent lack of suspicion, stating churches didn’t allow children to “report their problems to the police or other authority figures” and that the schools were “separate from society,” which prevented abuse from becoming public knowledge.

The Truth and Reconciliation Commission later confirmed that church officials often colluded with Indian Affairs bureaucrats to thwart and suppress allegations of assault. A passage in the Commission’s final report tells of how the B.C. Provincial Police (the RCMP took over provincial policing in 1950) determined that a group of boys had run away from Kuper Island school because they were being sexually abused. When Indian Affairs caught wind of the investigation, they ensured the abusers fled the province to evade prosecution.

“When it came to taking action on the abuse of Aboriginal children, early on, Indian Affairs and the churches placed their own interests ahead of the children in their care and then covered up that victimization,” the TRC report states. “It was cowardly behaviour.”

Cpl. Friesen had no way of knowing that he was all alone, that of the thousands of Mounties sworn to uphold the law across the country, he may have been the only one investigating sexual abuse at a residential school. Nor could he know the extent of the force’s neglect. By 2015, the claims assessment body set up under the Indian Residential Schools Settlement Agreement had received 38,000 claims of physical and sexual abuse.

“As the numbers demonstrate,” the report states, “the abuse of children was rampant.”

Cpl. Friesen ignored whatever prejudice blinded his colleagues. By late 1958, he’d racked up four charges of indecent assault against Mr. Garand.

A trial was scheduled in Prince Rupert for Dec. 9, 1958. The Mounties transferred Cpl. Friesen to Edmonton a few months before the child witnesses from Lower Post went west for a trial in Prince Rupert, B.C.

During the trial all four boys recanted their stories.

Sitting in the courtroom gallery, Cpl. Friesen felt deflated. All that work. All those kids who'd risked so much to out a sexual predator. All for nothing.

Justice Schultz released a written decision the next day: "Counsel for the Crown, having failed wholly to adduce any evidence of the crime charged ... felt compelled to close the case for the Crown without calling further evidence." Mr. Garand, the school and the Catholic church were free and clear.

Cpl. Friesen knew there was more to the retractions. What were they afraid of? Did Fr. Levaque get to them? These questions would torture him on the long trip back to Edmonton. They would remain with him as he and his family bounced between northern detachments – Whitehorse, Coppermine, Yellowknife, Hay River, Fort Smith – until his retirement in 1973 as a Staff Sergeant. And they would persist as he moved to Cowley, Alberta, 90 kilometres west of Lethbridge, settling down on a patch of the foothills he would name Dunmovin Farm.

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It was there on the farm, four days before Christmas, 1995, that he opened his Calgary Herald to the headline, "Child-killing claims surface in police probe," and realized he might get another crack at Mr. Garand. The story detailed the work of an RCMP investigation he'd never heard of, the B.C. Indian Residential School Task Force. For a year, several officers had been investigating alleged abuses at the province's defunct residential schools. "So far they have found evidence that 54 people were victims of abuse at the hands of 94 offenders," the story read. The allegations included at least two accounts of children being beaten to death.

Stories of sexual abuse at residential schools had come to public attention a few years earlier, most prominently in 1990, when Phil Fontaine, then Grand Chief of the Assembly of Manitoba Chiefs, told the CBC's Barbara Frum that every boy in his grade three class at Fort Alexander residential school in Manitoba had been sexually abused. The RCMP launched the B.C. task force to deal with the volume of allegations that subsequently came pouring out of communities across the province. To date, B.C. remains the only province to conduct such a thorough criminal examination of all its residential schools.

At age 66, Mr. Friesen saw his second chance at taking down Garand and perhaps solving the lingering mystery of the recanted testimonies.

Three days into the new year, he faxed the RCMP with the story of Lower Post and got a surprising response within hours: the task force had already compiled a thick file on Mr. Garand.

Cst. Paul Richards wrote from the Watson Lake detachment by fax to say that someone from Atlin, B.C., had come forward in 1990 "in regards to indecent acts made against him while attending school there." As a result, Mr. Garand and George Maczynski, an instructor at Lower Post from 1956 to 1958, had been charged with various sexual offences. Both were scheduled for trial in Terrace, B.C. in December of 1995. Mr. Maczynski got 17 years in prison for 28 counts of indecent assault, gross indecency and other charges.

That was the good news. The fax continued: "Garand, however died of illness complications while incarcerated in Mountain Institution Penitentiary, B.C., this past Fall after being convicted of other sexual charges in B.C. It is worth noting that he was facing other charges in B.C. as well as ours for the residential school at his time of death." Cst. Richards went on to speculate why the boys had changed their story. "Perhaps the system was not conducive to the boys making disclosure against Garand at that time ... I believe you should consider yourself a pioneer, in a

sense, attempting to stop the cycle of abuse where it began. The victims simply needed time and distance to conclude the matter.”

That Mr. Garand died a convict gave Mr. Friesen some satisfaction, but he doubted four decades of delayed justice would provide much satisfaction for anyone involved.

The fax closed one door, but opened another. Cst. Richards mentioned that the victims were suing the federal government and the church. Mr. Friesen got the name of the lawyer on the civil suit, Ron Veale, and sent a note outlining his 40-year-old investigation. His submission proved important to the civil case, in which 12 former students were suing the federal government, the church, Yvon Levaque, Ben Garand and others for abuse they endured in Lower Post school. The group would come to be known around the region as The Trailblazers.

“The Trailblazers are the ones who started everything,” said Mr. Veale, recently retired Chief Justice of the Yukon Supreme Court. “They are the ones who started it, who initiated first the criminal action against Maczynski and Garand in ‘95 and then the court action I was involved with ... This was long before the federal residential school settlement came to pass. We were one of the earliest cases.”

The names of the The Trailblazers were anonymized and cannot be revealed by law, but Mr. Veale can say that all of them were still suffering from their school experience 30 and 40 years later. “Each one of them had issues, be it alcohol or depression or you name it,” he said. “But the incredible thing was that everybody grew stronger as the process went on.”

In 2001, with more lawsuits mounting, Ottawa created the Office of Indian Residential Schools Resolution Canada to resolve the myriad cases in a co-ordinated way. As part of the process, researchers unearthed archival church records to help verify or refute the claims. Among the reams of documents, they found correspondence related to abuse at Lower Post.

Neither the Canadian government nor the Oblates would release the full letters to the Globe. An anonymized summary of the correspondence held by the National Centre for Truth and Reconciliation, the archival repository for all documents and testimony related to the Truth and Reconciliation Commission, refers to a “Brother” whose dates of employment roughly coincide with Mr. Garand’s and who took up trucking after working at Lower Post, just as Mr. Garand had.

In one letter, dated June 17, 1955, someone with the Vicariate Apostolic of Whitehorse (then under the authority of Bishop Coudert, founder of the Lower Post school) suggests to the Provincial Father in Montreal that the Brother’s behaviour had been flagged before he arrived at school: “I had presumed that at the boarding school of Lower Post, where children are always closely watched over, it would be easier to stop him from abusing anyone, by allowing him at the same time to maintain daily contacts with the children whose company he certainly enjoys. Because of that we never assigned him the duty of watching over the children; but, despite of that, he always has managed to usher some in his room, to bring them along in the trucks, giving all kinds of excuses.”

An August, 1955, letter from the Vicariate Apostolic in Whitehorse to the Provincial Father in Montreal mentions that the Brother had been transferred from Lower Post to a new position in Fort Nelson. Apparently, he lasted one day before returning to the Lower Post area and taking a trucking job. The letter states that the Brother drove into Lower Post the previous day with a student in his truck.

By autumn, the correspondents debate whether Mr. Garand should return to work at the residential school, with one priest in Whitehorse writing, “I believe we should hold our hand out to him” and agreeing with another priest who “seemed to be in favour of a return to Lower Post, but not before September, 1956.”

Finally, on Aug. 14, 1956, the leader, or Superior General, for the Oblates in Rome, who was then Montreal-born Father Léo Deschâtelets, writes to the Vicariate Apostolic of Whitehorse that “with respect to the case of [the] poor Brother ... My soul is pained by this kind of business. I never would have believed this of the poor Brother ... It’s a psychological case, and there are many others like it. On [sic] would say that the devil blinds the eyes of these poor minks who commit reprehensible mistakes.”

Nowhere in the summarized correspondence do the priests express sympathy for the children.

Present Day

Aged 34, Mr. Schilling smiles and bounces from foot to foot when telling stories and emphasizing rhetorical points, his liveliness fuelled, in part, by an ever-present cup of coffee in his hand. Before his election as chief last year, he was a councillor, and before that, an explosives expert with the Canadian Forces. He credits his time in the military for teaching him to navigate bureaucracy.

Convincing bureaucrats to let him burn the school wasn’t easy, he said. Officials continually assured him the building was a safe and viable administration building. About two years ago, the old school developed a sewage backup in the basement. When Indigenous Affairs Canada bureaucrats came to visit that year, Mr. Schilling made sure to hold a meeting in the basement. When it came time for lunch, the officials insisted on going upstairs. “I told them, ‘You expect my people to work in here every day, and yet you can’t even eat lunch down there?’”

The strategy worked. Talks about replacing the building started, and accelerated when a few days of heavy rain hit the region, bursting a pipe in the former school. Mould blossomed across the walls, forcing Mr. Schilling to put staff in ATCO trailers. Last April, Ottawa committed \$11.5-million for a replacement facility. It will include a gym, garden and program rooms for storytelling, beading and elders’ tea.

“This is it,” he said, shifting from foot to foot, coffee in hand. “This is a place where we can break the cycle.” He’s applying for funding to buy the lodge and the 38-acre lot to erect a cultural revitalization centre. He imagines language classes, drug and alcohol detox, fishing and hunting – all towards a goal of propping up teachings that were eradicated when the residential school was built.

Recently, he’s started mentioning Cpl. Friesen’s story to rooms of chiefs and bureaucrats, citing it as an example of good actors trying to overcome a rotten system. In October, he asked several Lower Post First Nation artists to create name-tags for local Mounties. Following a ceremony, all nine officers posted to Watson Lake started wearing the tags, beaded orange and black in Kaska style. Mr. Schilling asked local elders to come up with a Kaska name for the RCMP detachment that was kinder than “takers of children.” Their suggestion: Dene Ts’i-Négedī Koą, or “Helping People Build”.

Excerpts from the story by Patrick White, *The Globe and Mail*
pub. Dec 10, 2021





Mr. Friesen at home in the MD of Pincher Creek, AB



Mr Jack Chief and his wife



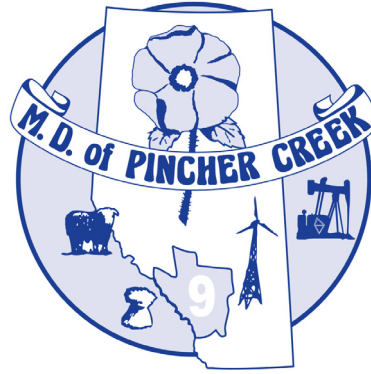
Proposed facility when completed

“This is a place where we can break the cycle.” - Chief Schilling

MD Statement : The above is not to disparage the Church or Governments at the time, nor the RCMP or any individual, but rather how we can celebrate a person whose personal conviction shown through in a time that promoted something else entirely and to also cast light on a dark time in our shared history.

We are quite certain Mr. Friesen is very proud of his service to the RCMP and we are grateful that he and others after him, continued to pursue justice for those that suffered in silence and in so many ways were dehumanized.

Thank you Mr Friesen for being a trailblazer yourself, and may the efforts of the Truth and Reconciliation Commission truly bring us to a place where the cycle can finally be broken and trust can begin anew.



Certificate of Appreciation

On behalf of our Council & the residents of the MD of Pincher Creek, we hereby acknowledge the service of

David Friesen

We are very proud of your service to the RCMP and we are grateful that you and others after you, continued to pursue justice for those that suffered in silence and in so many ways were dehumanized. Thank you Mr Friesen for being a trailblazer yourself, and may the efforts of the Truth and Reconciliation Commission truly bring us to a place where the cycle can finally be broken and trust can begin anew.

Yours was one of the first steps to take us from where we were to where we stand today and will not be forgotten.

We have moved from "takers of children" to "Helping People Build" because of individuals such as yourself.

Well done sir. With our thanks and appreciation,

April 12, 2022

*Reeve
Rick D. Lemire*

*Chief Administrative Officer
Troy A. MacCulloch*

MINUTES
REGULAR COUNCIL COMMITTEE MEETING
MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
Tuesday, March 8, 2022 3:00 pm
Council Chambers

Present: Reeve Rick Lemire, Deputy Reeve Tony Bruder, and Councillors Dave Cox, Harold Hollingshead and John MacGarva.

Staff: CAO Troy MacCulloch, Director of Finance Meghan Dobie, and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order, the time being 3:00 pm.

1. Approval of Agenda

Councillor Dave Cox

Moved that the agenda for Council Committee Meeting on March 22, 2022 be approved as presented.

Carried

2. Delegations

3. Round Table

4. Closed Session

Councillor Harold Hollingshead

Moved that Council move into closed session to discuss the following, the time being 3:01 pm:

- a. 2021 Year End Discussion – Restricted vs Unrestricted – FOIP Sec. 17
- b. 2022 Property Tax Discussion – Part 2 Options – FOIP Sec. 17
- c. Pincher Creek Emergency Services – FOIP Sec. 16
- d. Code of Conduct Complaint – FOIP Sec. 17

Carried

Councillor Tony Bruder

Moved that Council move out of closed session, the time being 5:18 pm.

Carried

5. Adjournment

Councillor Dave Cox

Moved that the Committee Meeting adjourn, the time being 5:18 pm.

Carried

MINUTES
MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
REGULAR COUNCIL MEETING
MARCH 22, 2022

9526

The Regular Meeting of Council of the Municipal District of Pincher Creek No. 9 was held on Tuesday, March 22, 2022, at 6:00 pm, in the Council Chambers of the Municipal District Administration Building, Pincher Creek, Alberta.

PRESENT Reeve Rick Lemire, Deputy Reeve Tony Bruder, Councillors Dave Cox, Harold Hollingshead and John MacGarva.

CAO Troy MacCulloch, Director of Development and Community Services Roland Milligan, Director of Finance Meghan Dobie, Public Works Superintendent Eric Blanchard and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order at 6:00 pm.

A. ADOPTION OF AGENDA

Councillor Harold Hollingshead 22/109

Moved that the Council Agenda for March 22, 2022 be amended to include:

Planning and Community Services:

- AES Report April 2022

Action:

- Alberta Health Services – Help Shape EMS in Alberta

And that the agenda be approved as amended.

Carried

B. DELEGATIONS

C. MINUTES

1. Special Committee Meeting Minutes - March 8, 2022

Councillor Harold Hollingshead 22/110

Moved that the Special Committee Meeting Minutes of March 8, 2022 be approved as presented.

Carried

2. Special Council Meeting Minutes - March 8, 2022

Councillor Harold Hollingshead 22/111

Moved that the Special Council Meeting Minutes of March 8, 2022 be approved as presented.

Carried

3. Special Council Meeting Minutes - March 10, 2022

Councillor Harold Hollingshead 22/112

Moved that the Special Council Meeting Minutes of March 10, 2022 be approved as presented.

Carried

4. Special Council Meeting Minutes - March 15, 2022

Councillor Harold Hollingshead 22/113

Moved that the Special Council Meeting Minutes of March 15, 2022 be approved as presented.

Carried

Minutes
 Council Meeting
 Municipal District of Pincher Creek No. 9
 March 22, 2022

D. BUSINESS ARISING FROM THE MINUTES

- a) Citizens Supportive of Crowsnest Coal - Letter and draft motion from Citizens Supportive of Crowsnest Coal

Councillor John MacGarva declared a conflict of interest and left the meeting at 6:19 pm.

Councillor Tony Bruder 22/114

Moved that the Municipal District of Pincher Creek is not opposed to Coal Mining providing the projects are proven environmentally responsible and pose no negative impacts within our headwaters.

Defeated

Councillor John MacGarva returned to the meeting, the time being 6:20 pm.

E. UNFINISHED BUSINESS

- a) H3TDA Annual General Meeting – April 1, 2022 10:00 am to 12:00 pm

Councillor Dave Cox 22/115

Moved that any interested Councillor be authorized to attend the H3TDA Annual General Meeting on April 1, 2022.

Carried

F. COMMITTEE REPORTS / DIVISIONAL CONCERNS

1. Councillor Tony Bruder – Division 1
 - a) Agricultural Service Board
 - b) Landowner phone calls re: kudos and roads
2. Reeve Rick Lemire – Division 2
3. Councillor Dave Cox– Division 3
 - a) Family and Community Services
 - b) Alberta Tourism seminar
 - c) Beaver Mines Community Association
4. Councillor Harold Hollingshead - Division 4
 - a) Oldman Watershed Council
 - b) Agricultural Service Board
 - c) Alberta Tourism seminar
5. Councillor John MacGarva – Division 5
 - a) Lundbreck Citizens Council

Councillor Tony Bruder 22/116

Moved to accept the Committee Reports and information.

Carried

G. ADMINISTRATION REPORTS

1. Operations

- a) Operations Report

Councillor Tony Bruder 22/117

Moved that Council receive the Operations report, which includes the call log, for the period March 9, 2022 to March 22, 2022 as information.

Carried

Minutes
 Council Meeting
 Municipal District of Pincher Creek No. 9
 March 22, 2022

2. Finance

3. Development and Community Services

a) AES Report – April 2022

Councillor Harold Hollingshead 22/118

Moved that the AES Report for April 2022 be received as information.

Carried

4. Municipal

a) Chief Administrative Officer Report

Councillor John MacGarva 22/119

Moved that Council receive for information, the Chief Administrative Officer's report for the period of March 9, 2022 to March 22, 2022.

Carried

H. POLICY REVIEW

I. CORRESPONDENCE

1. For Action

a) Cowboy Show Sponsorship Letter - Request for Sponsorship

Councillor Dave Cox 22/120

Moved that Council sponsor the Pincher Creek Ranch Rodeo in the amount of \$1000, to be taken from account 2-75-0-770-2765 Grants to Groups.

Carried

b) Economic Development Week – May 9 – 13, 2022

Councillor Tony Bruder 22/121

WHEREAS, the International Economic Development Council is the largest professional economic development organization dedicated to serving economic developers; and
 WHEREAS, for almost 50 years, Economic Developers Alberta has been Alberta's leading economic development network, committed to advancing the economic development profession by providing resources, professional development and networking opportunities; and

WHEREAS, economic developers promote economic well-being and quality of life for their communities by creating, retaining, and expanding jobs that facilitate growth, enhance wealth, and provide a stable tax base; and

WHEREAS, economic developers stimulate and incubate entrepreneurship in order to help establish the next generation of new businesses, which is the hallmark of Alberta's economy; and

WHEREAS, economic developers are engaged in a wide variety of settings including rural and urban, local, state, provincial, and federal governments, public-private partnerships, chambers of commerce, universities, and a variety of other institutions; and

Minutes
 Council Meeting
 Municipal District of Pincher Creek No. 9
 March 22, 2022

WHEREAS, economic developers attract and retain high-quality jobs, develop vibrant communities, and improve the quality of life in their regions; and
 WHEREAS, economic developers work in the Municipal District of Pincher Creek and
 NOW, THEREFORE, BE IT RESOLVED that the Reeve does hereby recognize May 9-13, 2022 as “Economic Development Week” in the MD of Pincher Creek, and remind individuals of the importance of this community celebration which supports the expansion of career opportunities and improving quality of life.
 BE IT FURTHER RESOLVED that the Reeve is authorized and directed to transmit an appropriate copy of this resolution to Economic Developers Alberta in support of these provincial celebrations.

Carried

c) AHS – Help Shape EMS in Alberta

Councillor Tony Bruder 22/122

Moved that any interested Councillor be authorized to complete the “Current State Survey” from Alberta Health Services.

Carried

d) Pincher Creek & District Chamber of Commerce Trade Show

Councillor Tony Bruder 22/123

Moved that administration pursue options as discussed for the MD of Pincher Creek to participate in the Pincher Creek & District Chamber of Commerce Trade Show on April 29, 2022 and April 30, 2022.

Carried

2. For Information

Councillor Harold Hollingshead 22/124

Moved that the following be received as information:

- a) Grant Specialist Report for January 2022
- b) Eastern Slopes watershed values—the view from Crowsnest Pass - Email from David McIntyre
- c) Alberta Energy Regulator Presentation
 - General Stakeholder Engagement Session on Directive 088
 - Q&A Information Session
- d) Altalink Update
 - Chapel Rock to Pincher Creek Area Transmission Development Project Update
 - Intertie Restoration Project Update
- e) Giving Together publication - Newsletter from Community Foundation

Carried

J. NEW BUSINESS

K. CLOSED SESSION

Councillor Harold Hollingshead 22/125

Minutes
 Council Meeting
 Municipal District of Pincher Creek No. 9
 March 22, 2022

Moved that Council move into closed session to discuss the following, the time being 7:55 pm:

- a) Road Closure and Purchase Request (SW 35-5-29 W4M)– FOIP Sec. 17
- b) Road Closure and Purchase Request (between W 3-7-2 W5M and E 4-7-2 W4M) – FOIP Sec. 17

Carried

Councillor Dave Cox

22/126

Moved that Council open the meeting to the public, the time being 8:13 pm.

Carried

- a) Road Closure and Purchase Request (SW 35-5-29 W4M)

Councillor John MacGarva

22/127

Moved that Council grant the applicant's request to close and purchase abandoned Road Plan No. 558BM within the SW-35-5-29 W41VI, with the applicant being responsible for all costs involved.

Carried

- b) Road Closure and Purchase Request (between W 3-7-2 W5M and E 4-7-2 W4M)

Councillor John MacGarva

22/128

Moved that Council grant the applicant's request to close and purchase the undeveloped Statutory Road Allowance located between the SE 4-7-2 W5M and the SW 3-7-2 W5M, with the applicant being responsible for all costs involved.

Carried

L. ADJOURNMENT

Councillor Harold Hollingshead

22/129

Moved that Council adjourn the meeting, the time being 8:15 pm.

Carried

REEVE

CHIEF ADMINISTRATIVE OFFICER

Confined feeding operations

Examining the role of municipal government in land use planning.

Within a globally competitive marketplace, the confinement of livestock for the purpose of growing, finishing and breeding has become a common agricultural practice. Confined feeding operations contribute to a resilient southern Alberta economy, yet also represent an intensive use of land that warrants responsible management. While the legislative scheme allocates regulatory authority over the development of confined feeding operations to provincial bodies, it also provides for municipal involvement in the planning process for these types of facilities.



What is a confined feeding operation?

A confined feeding operation (CFO) is a fenced or enclosed area or building where large numbers of livestock are confined for the purpose of growing, sustaining, finishing, or breeding. CFOs are business operations of significant scale, defined by thresholds created by the province. The availability of feedstock and irrigation water makes the agriculturally based economy of southern Alberta well suited to accommodate value added industries like confined feeding operations, and the region contains most of the province's cattle industry, alongside a variety of other livestock sectors. This preliminary analysis seeks to examine the CFO-related land use issues and considerations facing municipalities.

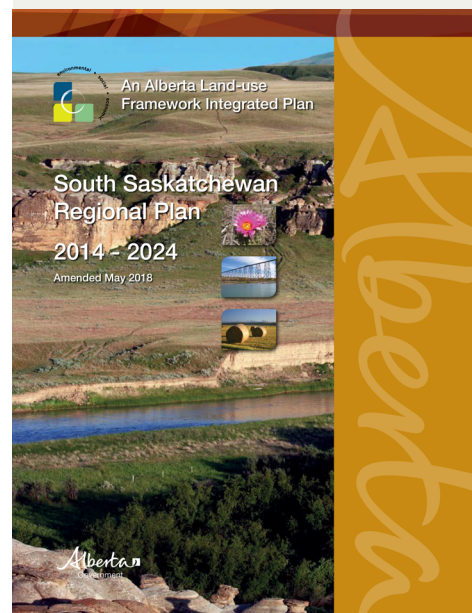
Agriculture is deeply woven into the economy of southern Alberta. From the frontier days of grain production on the expansive plains to the romanticism of the cowboy lifestyle, agriculture persists as a cultural symbol of the province. Feedlots emerged as a product of the economic linkages between cattle raising and grain growing, the need to provide winter-feeding to supplement limited grazing in harsh climates, and a necessity to expedite the finished product in an increasingly competitive marketplace. The modern feedlot as a land use became increasingly common in the post-war era, as did large-scale barn facilities housing expansive dairy, poultry, and swine operations. Irrigation districts in southern Alberta helped supply water for livestock operations as well as to adequately water land for crops, making the region a fertile ground for CFOs. Today, CFOs are economic drivers and employment generators—and it is important for municipalities to understand the planning tools available to them in attempt to mitigate land use conflict.

Policy & regulatory context

Municipalities in Alberta are afforded a limited ability to regulate CFOs. Specifically, Sections 618(2.1) and 619 of the *Municipal Government Act* (MGA) preclude a municipality from putting a CFO through the traditional planning process in Part 17 of the MGA—an ability it retained up until 2002, when Part 2 of the *Agricultural Operation Practices Act* (AOPA) came into force. Prior to 2002 municipalities oversaw CFOs, with the guidance of provincial codes of practice, for what were then known as “intensive livestock operations.” The combination of an industry growth spurt and variable regulatory requirements from municipalities across the province, brought about pressure for the province to standardize a regulatory framework.

AOPA applies to all agricultural operations in Alberta, and is broken

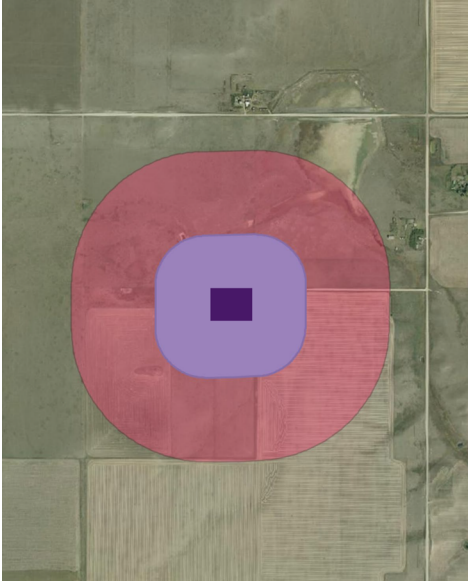
According to the 2016 Census of Agriculture, Alberta produces the largest number of cattle in the country, containing 41.6% of the national herd, in more than 12,000 farms. Today, beef is the largest agri-food export out of the province (\$2.5 billion in 2020), ahead of wheat (\$2.3 billion) and live cattle (\$689 million).



South Saskatchewan Regional Plan Strategy 8.22

Municipalities are expected to minimize conflicts between intensive agricultural operations and incompatible uses by using appropriate planning tools, setback distances, and other mitigating measures.

**Sample MDS for a CFO
consisting of 500 beef feeders**



- *Boundary of CFO site shown in dark purple*
- *237-m Category 1 MDS shown in light purple*
- *633-m Category 4 MDS shown in pink*

up into three parts, the first two (Part 0.1 and Part 1) of which are administered by the Farmers Advocate Office. Part 2 of AOPA—administered by the Natural Resources Conservation Board (NRCB)—deals specifically with the permitting and compliance of CFOs and related manure management and was created to apply uniform siting and operational standards across the province. The *Agricultural Operations, Part 2 Matters Regulation* establishes the threshold for when an AOPA registration or approval is required. For example, operations containing at least 200 beef feeders need a registration, while those with 500 or more beef feeders must obtain an approval. AOPA employs a weighted system, whereby different types of animals are assigned an animal unit rating (roughly equating to their averaged nitrogen production) to provide a method of comparing animals. Minimum distance separation (MDS) is AOPA's nuisance mitigation tool that prescribes setbacks from a dwelling to a confinement area (i.e. barns, corrals etc.) based on a formula addressing type and number of animal units within a four-tier land use category system. Upon review of MDS scenarios, it becomes clear that its purpose is for nuisance mitigation, not nuisance eradication. This approach is consistent with how agriculture is treated by provincial policy makers and regulators, namely through Part 1 of AOPA.

Part 2 of AOPA has only seen minor changes since its inception 20 years ago. Recent changes to the *Agricultural Operations, Part 2 Matters Regulation* in 2020 provide for the ability to change livestock type within the same category (where the original manure production and odour objective is not exceeded) without the need for a permit amendment authorized by the NRCB.

Land use issues & impacts

The sustained confinement of large livestock numbers comes with environmental impacts on soil, water, and air. Two biological systems operate in manure storage: aerobic and anaerobic. Unless air is mechanically incorporated into the storage, anaerobic conditions will exist. This results in the formation of odorous gases—hydrogen sulfide, ammonia, carbon dioxide, methane—some of which can adversely affect humans. Odour and flies are often cited as the primary issue stemming from CFOs but can be challenging to measure and remain somewhat subjective.

Although several alternative uses for animal manures exist, land application as a fertilizer is still the most common and cost-effective disposal method for most farmers. Today, because of larger farms, the need to have access to an adequate land base to apply and incorporate manure in a timely manner can be a challenge.

Roads may be impacted by CFOs due to the volume of truck traffic and large cattle liners. Traffic generated from CFOs varies widely subject to seasonal changes to operations, the location of employment base (on or off site), and the degree to which operations are vertically integrated (i.e. on-site feed production, manure management) affecting the amount and type of traffic generation, and corresponding impacts (dust, road degradation).

Municipal land use planning for CFOs

AOPA affords an opportunity for municipalities to be involved in land use planning for CFOs through Section 20 (for approvals) and Section 22 (for registrations and authorizations). A municipal development plan (MDP) is specified as the mechanism through which a municipality can prescribe “land use provisions.” Although the scope of what can be included in land use provisions is not defined in either AOPA or the MGA, they are not to include “tests or conditions.” Practically, this means that municipalities are not to stipulate things related to the design, construction or operation of a CFO or associated manure storage facilities, or other environmental matters addressed in AOPA’s technical requirements. Land use provisions that require substantial discretionary evaluations of the merits of a CFO development are likely to be disregarded by NRCB approval officers. CFO “exclusion areas” began to appear in MDPs after 2002—a preferred land use planning approach given its simplicity and the corresponding ease of interpretation. Approval officers must deny an application that is inconsistent with land use provisions in an MDP pursuant to Sections 20(1)(a) and 22(1)(a) of AOPA. However, on appeal the NRCB Board is empowered to approve an application notwithstanding inconsistency with land use provisions.

CFO exclusion areas around urban centres are also common in intermunicipal development plans (IDPs). In southern Alberta, exclusion distances range anywhere from 0.5 to 4.0 miles from urban centres and are often oriented to account for the primary southwest winds in the region or future growth directions of the urban municipality. The planning objective in this context is clear: to reduce the likelihood and/or severity of land use conflict stemming from the nuisance generated by a CFO. Exclusion areas are also sometimes found adjacent to environmentally sensitive features like watercourses and other water bodies. However, CFO exclusion in these areas must demonstrate that they have been conceived not solely for the purpose of environmental protection. The recent NRCB Board Decision 2021-05/LA21011 respecting an expansion of facilities at the Hutterian Brethren Church of Little Bow (Little Bow Colony) in Vulcan County set aside the CFO exclusion area along the river on the basis that it was for the purpose of environmental protection beyond what was stipulated by AOPA’s technical requirements. Perhaps overlooked by this process is the fact that areas in proximity to water bodies are recognized by municipalities

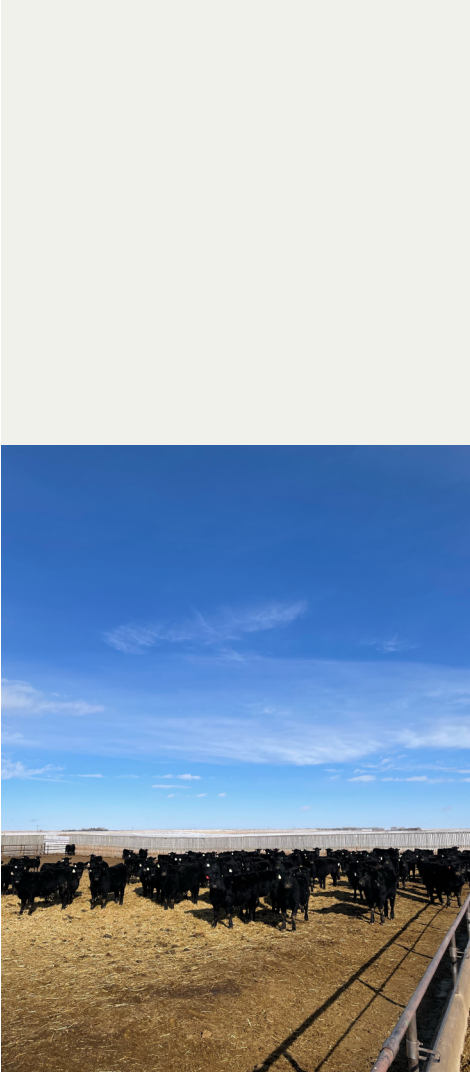
IDPs provide urban municipalities a voice in the land use planning process through agreement with their rural neighbours. It is critical that CFO land use provisions in an IDP are specifically referenced in a MDP in order to be considered under AOPA.



Vulcan County & Village of Carmangay
INTERMUNICIPAL DEVELOPMENT PLAN

Bylaw No. 2021-004 & Bylaw No. 800

CFO applications are circulated by the NRCB to affected parties from 0.5 to 4 miles from a prospective CFO (depending on how many animal units are proposed).



as desirable for a variety of land uses, including country residential. In recent years, the NRCB has requested supporting policy statements related to exclusion areas or other land use provisions—a provision that will allow municipalities to articulate the planning context, and hopefully preclude misinterpretation by the NRCB.

Alternative approaches are beginning to emerge in contrast to the simple exclusionary zone approach. Ponoka County’s desire to preclude “very large” CFOs materialized in its MDP by prohibiting operations that exceed 10x the size of the threshold in Column 3 of Schedule 2 in the *Agricultural Operations, Part 2 Matters Regulation*. The two-tiered exclusion zone in the recently adopted Vulcan County/Village of Carmangay IDP is an alternative based on the respective registration and approval thresholds in the *Part 2 Matters Regulation*. Emerging alternatives for the planning of CFOs are in response to a need for a more logical approach. Treating relatively smaller CFOs the same as large operations is not seen as the fair, common sense outcome expected from land use planning at the local level. Similarly, existing operations with desire to expand and/or modernize may warrant different treatment than a proposed new operation.

It is worth noting that some municipalities regulate smaller livestock operations (often referred to as intensive livestock operations), while others allow these developments to proceed unregulated, typically falling under a general agricultural exemption from the requirement to obtain a development permit. Municipalities can deal with operations that fall below the animal threshold requirements (where an NRCB registration or approval would be required) in the way they see fit. For example, the MD of Willow Creek land use bylaw requires a development permit for intensive livestock operations exceeding more than half of the AOPA registration requirement (i.e. more than 100 beef feeders require a development permit).

A reciprocal MDS provision is a municipally administered requirement whereby residences are restricted from locating within the MDS to a CFO—a provision commonly found in rural land use bylaws in the region. Rural municipalities recognize the land use friction that can come about as non-agricultural land uses enter a rural environment, and typically employ tight subdivision controls so as to provide a playing field whereby agriculture comes first—the thinking being that agricultural related odour, dust and noises are inherent to a typical rural setting and must be reasonably accepted to allow for land use harmony.

Municipal considerations

CFOs fall under an assessment regime in Alberta that assesses farm operations based on a regulated agricultural use value. This is established annually in the Minister’s Guidelines for Farm Assessment

under the *Matters Relating to Assessment and Taxation Regulation*. CFOs are not distinguished from extensive agriculture (crop or grazing), and therefore are assessed the same as marginal farmland. This can affect municipalities in the case where impacts to infrastructure such as roads costs the municipality more than the tax revenue produced.

For Lethbridge County, which contains the largest proportion of cattle CFOs in the country, the need to fund a growing infrastructure deficit required an alternative solution. In 2016, a Business Tax Bylaw (adopted under Section 371 of the MGA) was brought about to generate revenue from CFOs and other businesses. The Bylaw levies a per head tax based on permitted animal units, with the revenue going to the ongoing infrastructure maintenance and upgrades to roads and bridges. Despite a legal challenge to the Bylaw it was upheld and is in effect.

While a tax may be helpful to ease financial challenges, there is also a broader need for a proactive approach to land use planning. Traditional type CFO exclusion policy can work in proximity to urban centres but is limited in its ability to foresee cumulative impacts that come from the congregation of multiple large CFOs outside of these prescribed areas. The result is that municipalities may find themselves without a fitting regulatory mechanism to manage CFO impacts at a more regional level. The ability to require a development agreement, for example—a mechanism familiar to municipalities pursuant to section 650 and 655 of the MGA—would assist in planning for road impacts but is something the provincial legislation does not contemplate.

As the trend toward bigger farms continues, the distinction between traditional agriculture and industrial farming grows thinner. However, in discussions with operators in the region, a family business structure persists in the CFO industry. This allows operators to stay in touch with local concerns, unlike more corporate sectors like the meat packing industry. This local connection should be utilized by municipalities as they go about land use planning for CFOs with the benefit of a meaningful public engagement process.

Concluding remarks

It is recognized that well managed CFOs can be an economical use of land and resources. CFOs also provide strong economic impact on support sectors including grain, transport, processing, design and construction, and veterinary support, which is particularly important for rural businesses and rural employment. Environmental considerations related to water—the number one issue facing southern Alberta—are again within the purview of the province. Therefore, as municipalities go about their limited role in land use planning for CFOs, it is important that the regulatory landscape be well understood, and that the land use planning provisions afforded by the provincial government be utilized in a full and meaningful manner.

For more information on this topic contact admin@orrsc.com or visit our website at orrsc.com.

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EXECUTIVE COMMITTEE MEETING MINUTES
February 10, 2022; 6:00 pm
ORRSC Conference Room (3105 - 16 Avenue North, Lethbridge)

The Executive Committee Meeting of the Oldman River Regional Services Commission was held on Thursday, February 10, 2022, at 6:00 pm, in the ORRSC Administration Building, as well as virtually via Zoom.

Attendance:

Executive Committee:

Gordon Wolstenholme, Chairman
Don Anderberg, Vice Chairman, Absent
Ian Sundquist
Jesse Potrie
Christopher Northcott, Virtual
Brad Schlossberger, Virtual (6:40 pm)
Neil Sieben, Absent

Staff:

Lenze Kuiper, Chief Administrative Officer
Tara Cryderman, Executive Assistant

Chairman Wolstenholme called the meeting to order, the time being 6:05 pm.

1. Approval of Agenda

Moved by: Christopher Northcott

THAT the Executive Committee approve the February 10, 2022 Executive Committee Meeting Agenda, as presented.

CARRIED

2. Approval of Minutes

Moved by:

THAT the Executive Committee approve the January 13, 2022 Executive Committee Meeting Minutes, as presented.

CARRIED

3. Business Arising from the Minutes

There was no business arising from the minutes.

4. Official Business

a. Subdivision Activity

The Subdivision Activity as of January 2022 was presented to the Executive Committee for their information.

b. Annual Audit

ORRSC is required to have an annual audit, per Municipal Affairs. KPMG is the organization that performs the annual audit. The deadline for submission of the audit to Municipal Affairs is May 1, 2022.

The audit will occur sometime in March.

c. Subdivision and Development Appeal Board (SDAB) Training

SDAB training, to both newly appointed members and those members requiring recertification, has been provided by staff members. Training has occurred locally and in the MD of Taber to date. Additional training will continue as required.

d. GPS – GNSS Receiver

The GIS department is looking at purchasing a GNSS receiver. This is a GPS device that captures data, by utilizing the Bluetooth feature on a smart phone. This provides more accurate GPS data. The intent is to rent this unit to our municipalities for their use. The estimated cost for the device is approximately \$4,000.

e. 2022 Work Plan

Updates were provided, regarding staffing resources and municipal projects.

Currently, a Planner position is advertised on the ORRSC website, as well as the AUMA website. Mike Burlas has retired as a full time Senior Planner and now has a contract in place with ORRSC to provide planning services to Cardston County. Also, negotiations are continuing, regarding the possibility of contracting out a planner for the Brooks area, as well as providing SDAB Appeal assistance.

The two maternity leaves occurring in 2022 were mentioned.

As typical following elections, documents such as Municipal Development Plans and Strategic Plans are being reviewed by the municipalities and revised if necessary. ORRSC provides assistance with this, as a fee for service, which will generate revenue.

5. Financial Statements

Moved by: Jesse Potrie

THAT the Executive Committee accept the following Financial Statements:

- a. Office Accounts
 - (i) Monthly Office Accounts
 - December 2021
 - (ii) Payments and Credits
 - November 2021

CARRIED

Moved by: Ian Sundquist

THAT the Executive Committee accept the following Financial Statements:

- b. Financial Statements
 - (i) Balance Sheet
 - As of December 31, 2021
 - (ii) Comparative Income Statement
 - Actual to December 31, 2021
 - (iii) Details of Account
 - As of December 31, 2021

CARRIED

6. New Business

There was no new business for discussion.

7. Director's Report

The Director shared the following:

- Met with the Town of Vulcan Council and provided a strategic plan presentation
- Council Orientation is scheduled for March 24
- Staff meeting was held January 28
- ASB Preliminary Hearing is scheduled for March 9
- The Periodical will be presented at the March 3 Board of Directors meeting

Member Brad Schlossberger attended the meeting, the time being 6:40 pm.

8. Round Table Discussions

Committee members reported on various projects and activities in their respective municipalities.

9. Next Meeting – March 10, 2022

10. Adjournment

Following all discussions, Chair Gordon Wolstenholme adjourned the meeting, the time being 6:55 pm.



CHAIR



CHIEF ADMINISTRATIVE OFFICER

THE CROWNEST/PINCHER CREEK LANDFILL ASSOCIATION
MINUTES
February 16, 2022

The regular meeting of The Crowsnest/Pincher Creek Landfill Association was held at 9:15 am
Wednesday February 16, 2022 at the Cowley Community Hall.

Present: John MacGarva, Municipal District of Pincher Creek #9
Dean Ward, Municipality of Crowsnest Pass
Dave Filipuzzi, Municipality of Crowsnest Pass
Doreen Glavin, Municipality of Crowsnest Pass Via Phone.
Mark Barber, Town of Pincher Creek
Dave Slingerland, Village of Cowley
Dean Bennett, Landfill Manager
Jean Waldner, Landfill Office Supervisor

AGENDA

John MacGarva

Moved the agenda be adopted with addition 6 e. 5 Gallon Oil Containers. Carried. 02.16.22-1999

MINUTES

Mark Barber

Moved the minutes of January 19, 2022 be adopted with correction to Motion 01.19.22-1997

Carried. 02.16.22-2000

MANAGER'S REPORT

-We have started this year extremely busy in all areas of operation.

-With wind conditions have been extreme this month, we have had to shut down periodically

-The 826 packer has had a catastrophic rear end failure. A part was finally found in Texas

We are hoping to get it up and running soon. It is critical for proper compaction.

-I went on another Landfill tour in Didsbury. While there I viewed their Shredder and Tana Waste Compactor. Their Shredder works a lot more efficiently then the one we rented.

It shreds mattresses, silage bags, and concrete the 3 most difficult items to deal with in our

landfill. Also the Tana Waste Compactor they purchased has a much better design and compacts waste at a higher density then the Cat compactor we currently use.

I like to see how other landfill operate and what equipment they use. It will help us determine what to purchase in the future.

-The industrial cell has already to date brought in 17,000 tonnes, last years total was 19,000 tonnes. Good for business, but bad because our cell will be at full capacity by this year end if this volume keeps up. We didn't budget for a new industrial cell this year, but we may have to start construction this summer.

-Recycling is finally running steady, bins having to be emptied every 2 days in the Crowsnest and Pincher creek. We finally found a refurbished bin to be placed in Coleman February 17.

This will complete the Crowsnest Pass obligation for bin placement.

-The M.D. is still moving forward with the new Eco center. It is progressing very well.

Please see the brochure handed out on Recycle Ranger Bins. These types of bins will be more cost efficient for recycling. I'm pricing them out.

John MaGarva

Moved the Managers report be accepted as information

Carried. 02.16.22-2001

FINANCIAL REPORT

Administration went over the Income Statement and balance sheet from February 14, 2022. Mark Barber would like to see more of a monthly budget breakdown. Administration will do up a spreadsheet for that. The year end audit is almost complete and going well.

Last meeting Administration was asked to register the Landfill with Stars Ambulance.

We are registered now, our new Stars Site Number is 6922.

Mark Barber

Moved the financial report be accepted as information.

Carried. 02.16.22-2002

DONATION REQUEST FROM THE JORJA MOSES AND JARROD ELLIOT FOR THEIR DISC GOLF PROGRAM

Jorja Moses and Jarrod Elliot are starting a Disc Golf Program around the Crowsnest Pass.

They are looking for start up funds.

Dave Filipuzzi

Moved that \$1000.00 be allocated for donation to help with start up. Administration was told to hold the funds until they are established and ready to start. An email was sent to them to contact us at that point.

Carried. 02.16.22-2003

DONATION REQUEST FROM THE KANANASKIS PRO RODEO

The Kananaskis Pro Rodeo is requesting funds to operate different Rodeo events for people in our communities.

Dave Filipuzzi

Moved that \$500.00 be donated to the Kananaskis Pro Rodeo to help sponsor their events.

Carried. 02.16.22-2004

DONATION REQUEST FROM THE POLE & SPUR – SKIJORING EVENT

The Pole & Spur – Skijoring event is requesting a donation to help pay for the announcer and sound system to host this event for the community.

Doreen Glavin

Moved that \$250.00 be donated to help the Skijoring event.

Carried. 02.16.22-2005

DONATION REQUEST FROM THE CROWNEST PASS DANCE FESTIVAL SOCIETY

The Crownsnest Pass Dance Festival Society is requesting funding to help fund their Blue Skies Ahead Dance Festival April 2, 2022.

Dave Filipuzzi

Moved that we donated \$500.00 for the Dance Festival. Carried. 02.16.22-2006

CLOSED IN CAMERA SESSION REQUESTED BY THE LANDFILL MANAGER

Dave Filipuzzi moved the session go in camera at 10:13 am Carried. 02.16.22-2007

Dave Filipuzzi moved the session come out of camera at 10:49 pm Carried. 02.16.22-2008

Tabled items

Correspondence:

Nil

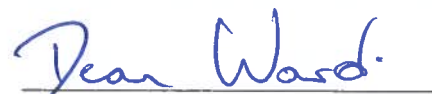
NEXT MEETING DATES

March 23, 2022 AGM	August 17, 2022
April 20, 2022	September 21, 2022
May 18, 2022	October 19, 2022
June 15, 2022	November 16, 2022
July 20, 2022	December 21, 2022

ADJOURNMENT

Dave Filipuzzi

Moved the meeting adjourn at 10:50 am Carried. 02.16.22-2009



CHAIRMAN



ADMINISTRATION



M.D. OF PINCHER CREEK NO. 9

OPERATIONS REPORT

H1a

Current Public Works Activity

- Road Maintenance –Public Works has Six (7) graders out on the roads doing spring rehabilitation maintenance.
- Pot Holes on Gladstone Valley Road has been filled March 30th to April 01, 2022 with cold mix.
- Planning for crushing and gravel pit reclamation is on going. Test holes has been performed on the MD Summerview property and aggregate has been found on the west side. Test hole will also be planned for next week in the Vantol pit (Gladstone).
- Temporary snow fence removal is ongoing through the entire MD. Expected to be completed April 15, 2022.
- Fencing crew will start repairs of damaged wire fences occurred during the winter season along MD roads and Private properties. Expected start date April 11, 2022.
- Pw started to remove snow implements on some of our equipment's to take advantage of the favorable weather.
- Planning and purchase of material on going for the repair of fence and moving of the road shoulder west of a resident property in the North Burmis Estate. Estimated Start date April 19, 2022.
- Tender for the dust control product and the gravel program have been prepared and have been poster to APC on March 11th 2022.
- Posting for Operator 2 position and for seasonal operator have been posted March 01, 2022 and will closing March 25th, 2022. Interviews has started April 06, 2022
- Seasonal and summer student position have been posted online and will be closing April 02, 2022.
- PW is working with CPP environmental to do a full desktop assessment of our gravel pit liability. Review is still ongoing. CPP to prepare reclamation proposals for all registered pit when all information is received from AEP.
- Grader training for operator 2 started November 22. 2021 and will be going on for a few months. The first of the two part sign off has been done, 2nd and final sign off will take place on April 29/22 or until operators are fully signed off by trainer.
- MD will be hiring the Heavy Equipment College to provide certified training to our operator. Training has been scheduled for May 24th to May 31st 2022.
- Garbage, Recycling, water to the airport... being done weekly by PW crew.
- Working on call log items daily.

Capital Projects Update - Bridges

- **Bridge File 75009 – Wild Cat Ranch, NE-09-09-02-W5M**
 - Tender awarded to NL Smith and Sons at **\$257,977.50 (Budget \$580,000)**
 - 2nd East Butte Contracting Ltd
 - 3rd Don Boyce Contracting Ltd
 - The contractor repaired the silt fence and will seed the site in this Spring.

- **Bridge File 75377 – Local Road over Screwdriver Creek, NW-08-06-02-W5M**
 - Project has gone back to Council and is deferred until Aug. of 2022. Project will be retendered in Spring 2022. MD has issued payment to Armtec for the culvert. The culvert will stay in the PW yard until installed in the Summer of '22.
 - Negotiation with the second lowest tenderer are underway, **expected response this week**

- **Bridge File 75265 – Local Road over Heath Creek, NE-11-10-01-W5M**
 - Tender awarded for engineering in 2021
 - Roseke Engineering at **\$52,162.00 (Budget \$53,000.00)**
 - Construction set to commence in 2022
 - The preliminary design report draft is completed and will be used for the AT STIP – BIM Grant application.
 - Roseke Engineering has been instructed to complete the bridge design detail as well as provide engineering and construction estimates for an adjacent stream bank protection work.
 - Survey has determined that the whole bridge and road is off the road right of way. Roseke Engineering will provide the MD with a survey plan to use for land negotiations.
 - The STIP-LRB grant application for this project has been submitted.
 - Land requirements for the roadway are being pursued. Signed documents will be forwarded to Council for approval.
 - The Historical Resources Application for this project has been approved.
 - Draft tender **documents have been reviewed and are being revised, land is purchased and agreements are signed. Title registration may take a few months**

- **Bridge File 7743 – Local Road over Gladstone Creek, SW-23-05-02-W5M**
 - Tender awarded for engineering in 2021
 - Roseke Engineering at **\$45,015.00 (Budget \$46,000.00)**
 - Have requested updated proposed construction costs to be ready for September for 2022 budget discussions
 - the contractor has indicated that work is underway.
 - Construction set to commence in 2022
 - The preliminary design report is awaiting results from the coring process prior to completion.
 - Coring has been scheduled following changes to Alberta Transportation changes to inspector ratings.
 - Coring has been completed with favourable results.

- A tender package is due to be completed by the end of November for Budgeting and allocation of Gas Tax Funds. AT has confirmed this bridge is not eligible for STIP-LRB funding given its current condition rating.
- Preliminary report & design review received December 6.
- Council approval of increased scope January 11, 2022.
- Roseke Engineering will proceed to tender the project.
- Tender documents reviewed & in final clean prior to anticipated release this week
- Contacting all affected landowners/stakeholders regarding anticipated 3 day closure.
- No major concerns to date

- **Bridge File 2488 – Fisher Bridge, NW-26-07-02-W5M**

- Engineering to be completed in 2021 due to change in rating since first inspected
- Construction/replacement/removal options to be presented to Council for action in 2022
- The STIP-LRB grant application for this project has been submitted.
- Pending AT Grant and Council approval this bridge can be built outside of the Restricted Activity Period (RAP) as no contact with the water is needed.

Roads

- **Range Road 1-2 (Bitango Road) - Engineering 2022 – Budget \$40,000 - Const. 2023**

Replace 64m of culvert 24" culverts with a 36" diameters culvert. Repair slides and sink holes on side slope.

- Engineering Proposals have been submitted by 3 different firms and is under review by Public Work. Engineering contract will be awarded in 2022.
- Service agreement for professional service has been signed with ISL Engineering and Land Services LTD on February 23rd 2022.
- Geotechnical Boring scheduled for April 05, 2022.

- **Station Street (Pincher Station) - Engineering 2022 – Budget \$40,000 - Const. 2023**

Repair subgrade and install new asphalt on approximately 70m on intersection of 3rd avenue and Station Street and approximately 360m on Station Street going east to seed cleaning plant. Install culvert across 3rd avenue to drain water from North side of Station Street.

- Engineering Proposals have been submitted by 3 different firms and is under review by Public Work. Engineering contract will be awarded in 2022.
- Service agreement for professional service has been signed with ISL Engineering and Land Services LTD on February 23rd 2022.
- Geotechnical Boring scheduled for April 05, 2022.

- **Cabin Hill Road - *Engineering 2021 , Construction moved to 2023***
 - Wood Engineering to design the Local Road - Design option have been reviewed.
 - I approved SC#2 to include post construction legal survey. Topographic survey was completed April 8-9 and Geotechnical drilling was completed April 15-16
 - Detailed design and C-estimate has been received June 23rd 2021.
 - Preliminary design drawing have been reviewed and accepted September 27, 2021
 - Council approved a motion to move the construction to 2023.

Large Capital and other Water Projects

- **Lundbreck Shop Floor - *Construction 2022 – Budget \$30,000***

Install concrete floor and sumps into the Lundbreck shop.

- Quotes and Estimates from local contractor are being requested and review for construction to begin Spring of 2022.

- **Patton Park Sprinkler System - *Construction 2022 – Budget \$40,000***

Connect the Patton Park Sprinkler and drip system to the Municipal Water distribution line.

- Quotes from Scenic Landscaping is being review for approval. Construction to begin Summer of 2022.

- **ECO Station**

- IMDP Committee passed a resolution stating they have no concerns with this development.
 - continued work with AEP for approval process and issuing of Development Permit
 - construction set to commence in April. Needs to begin after the standpipe at our sand shed is completed.
 - September 17, 2021, project information sent to Alberta Health Services for comment.
 - September 22, 2021, letters requesting consent to vary the *Subdivision and Development Regulation's* 300m setback requirement from a Storage Site were sent via registered mail to all landowners within the 300m radius of the site. Many have been returned with positive endorsement of this project and agreement to the waiver.
 - AEP information circulation process completed.
- Direction from MDPC to submit to AEP for variance on development permit on Dec 08. Submission currently being worked on by Director Milligan. Construction in Spring 2022

- soon as the Pronghorn Standpipe is operational, earth work will begin by our PW crew to prep the site, so when we get our variance from AEP we are good to go on construction.

- Awaiting engineering drawings for civil work from MPE.

- Work to begin week of April 11th – 15th.

- **Beaver Mines Water Distribution, Collection System.**

- Tender was awarded to BYZ on July 21, 2021.

- 1. BYZ Enterprises Inc. \$5,468,977.50 (Budget \$6,251,600)

- 2. Porter Tanner Associates Inc.

- 3. McNally Contractors (2011) Ltd.

- 4. Jenex Contracting Ltd.

- 5. Whissell Contracting Ltd.

- work to commence again by BYZ in late April dependent upon weather.

- **Beaver Mines Waste Facility/System**

- Tender packages have been reviewed for the Waste Facility/System, Banner is incorporating final comments for release.

- Anticipating minor changes post-Tender regarding control system integration with WTP and building envelope

- Waste System will not started be until 2022 at the earliest to allow for the AEP Approval Process to run its course.

- **Beaver Mines Forcemain & Lift Station**

- The tender packages are under a final draft/clean for release

- Construction start date is being reviewed and may possibly fall under the scope of the Appeal. This is being reviewed by all parties as well as the Appeals Board.

24 August, 2021 – Appellants withdraw their request for “a stay” in regards to our construction based upon the proposed build schedule. Where the Force Main and Waste Water Facility will be later in 2022 and 2023, it is felt that there is enough time for the Appeal to run its natural course without impacting our proposed construction schedule. This approach by the Appellants was very much appreciated by the MD.

Our first pre-meeting with the Board was Dec 8th, 2021

Our first Mediated Meeting with the Board and the Appellants is Dec 15th, 2021. (Calgary)

First meeting was held and follow up meeting is slated for February 23, 2022. Meeting with the Board was on Feb 23rd and now we are awaiting the date for round 2 of Mediation.

Tenders are now being prepared and released for some portions of this project so we can proceed with construction this Spring and Summer. This is a multi-month process, so it is hoped our Appeal process will conclude within this timeframe and any direction by the Appeal Board in the manner of additions to our project, can be treated as change orders.

- **Standpipes (Cowley, PC and new site in BM)**

BM Standpipe is fully operational – card terminal has suffered a fatal error in the electronics and will need to be replaced. (warranty item) Coin operation is functioning. Some lingering issues with newer coins (the coins being lighter) and is being worked on by the manufacturer.

PC Standpipe will be in full function by this meeting. – Coin and credit/debit cards

Cowley interface upgrade has been completed. Coin and credit/debit cards

Recommendation:

That the Operations report for the period Mar 23, 2022 to Apr 12, 2022 is received as information.

Prepared by: Roland/Eric/David/Troy

Date: April 06, 2022

Submitted to: Council

Date: April 12, 2022

	DIVISION	CONCERN/REQUEST	ASSIGNED TO	ACTION TAKEN	REQUEST DATE	FOLLOW UPDATE	COMPLETION DATE
3004	Division 4	To put in another approach & possible culvert	Jonathan	-	March 31, 2021	will be completed when available, not a priority	-
3138	Division 1	Re wanting to clean ditch for drainage to direct water from his property to drain into the culvert	Jonathan	-	August 30, 2021	Meet with him, might have to wait till spring 2022	-
3178	Division 2	Requested Grader to level his field after fence has been removed.	Eric/John	-	September 20, 2021	Jon has talk to Mick B at the end of October and the work would be schedule in the spring of 2022	-
3221	Division 4	Rd north past M&H Feedlot im bad shape /re culvert promised	Eric/John	-	November 2, 2021	Road has been graded. Culvert would be extended Spring 2022. Jon talk to him November 05, 2021	-
3228	Division 4	Dead End sign knocked down in summer by mowers needs fixing Also has requested RR29-4 be maintained	John/Don	Completed	November 15 & 17	Completed in January/February	February, 2022
3233	Division 1	Permanent snow fence is in bad condition due to the wind	Eric	-	November 29, 2021	On the list to be completed. Lots to be rebuilt. First call has been submitted. Waiting for supplies to come in.	-
3237	Division 4	Two corner signs blown down botton of Paridaen Hill RR8-4	Eric/Don	Completed	December 2, 2021	Completed in January/February	February, 2022
3247	Lundbreck	Yield sign knocked down, removed and not replaced Needs to be put back up	Eric	-	December 15.	First call re-submitted March 17	-
3249	Division 3	House sign is down & also further down sign at Texas gate	John/Don	-	December 16, 2021	First Call Submitted March 18	-
2022-49	Division 3	Water accumulating south side of building	-	-	January 12, 2022	Will need to check in spring	-
2022-58	Division 1	Old Snow Fence falling/inquiring about rebuild	Don J	-	January 26, 2022	Old snow fence have been cleaned up. First call has been submitted for the rebuild.	-
2022-65	Division 5	Fence Posts broken and wire down	John/Tony	-	February 9, 2022	Fence crew will be staring April 11, 2022	-
2022-66	Division 4	Fence Posts broken and wire down	John/Tony	-	February 10, 2022	Fence crew will be staring April 11, 2022	-
2022-73	Division 3	Would like to have potholes filled / Solution to Gladstone	Eric	Completed	February 23, 2022	Read On Road spray patching truck schedule for Tuesday March 22nd	April 1, 2022
2022-97	Division 3	Requested road be graded for move on March 26, 2022	Glen S	Completed	March 16, 2022	Glen S informed	March 18, 2022
2022-98	Division 3	Carbondale has large ruts	Glen S	Completed	March 22, 2022	Road use agreement in place with logging contractor. They were advise and was taking care of right away.	March 22, 2022
2022-99	Division 3	Requested road thru colony to be re-done with Coldmix	Eric	Completed	March 22, 2022	Road within the colony are their responsibility. Eric had a converstaion with Marvin.	March 24, 2022
2022-100	Division 3	Would like to widen south side of the field approach. 300m north of driveway	John/Tony	Completed	March 23, 2022	Jon Talked to them. They would be doing it themselves in the fall.	March 30, 2022
2022-101	Division 4	Would like to add approach north of driveway. (on north side of the row of trees)	John/Tony	Completed	March 23, 2022	Jon talk to him, Information was sent to him for minimum standard.	March 24, 2022
2022-102	Division 4	Complaint about fence down on cabin hill road.	John/Tony	-	March 23, 2022	Jon talk to him on the 24th. Will be repaired as soon snow is all melted. Fence crew will be staring April 11, 2022	-
2022-103	Division 5	Requested bus turnaround at end of Rock Creek Rd.	John/Eric	-	March 8, 2022	-	-
2022-104	Division 3	Would like to speak with Eric about damage cause by grader	John/Eric	Completed	March 24, 2022	Agreement was mad at meeting	March 25, 2022
2022-105	Division 5	Would like to have driveway graded when ground is thawed out (has spoken to Dave S about this already)	Dave S	-	March 23, 2022	Dave S informed	-
2022-106	Division 4	Branches down on fence - Range Road 30-0	Jon	Completed	March 28, 2022	Jon going to take a look	April 5, 2022
2022-107	Lundbreck	Water backing up into house	Jon/Randy	Completed	March 28, 2022	Randy M informed	March 28, 2022
2022-108	Division 5	Extending RR 2-3	Jon/Eric	Completed	March 28, 2022	Jon Met with him April 01. Included in his development agreement that he is responsible to buid the road.	April 1, 2022

	DIVISION	CONCERN/REQUEST	ASSIGNED TO	ACTION TAKEN	REQUEST DATE	FOLLOW UPDATE	COMPLETION DATE
2022-109	Lundbreck	Water issues at curbsto	Jon	Completed	March 28, 2022	Randy M informed	March 28, 2022
2022-110	Division 5	Road Washed out - very rough	Jon	Completed	March 28, 2022	Tony T informed - to be done April 1, 2022	April 1, 2022
2022-111	Division 5	Damage on his fence. Road encroaching on the corner of his property. Requested help to fix his fence.	Eric/Jon	-	March 21, 2022	Eric and Troy met with Rob on site Mach 28, 2022. Fence will be rebuilt with stronger mesh wire and road will be pull back. First calls are in.	-
2022-112	Division 5	Sharp wire found in ground at dog park.	Brad	Completed	March 29, 2022	Brad to take a look at it March 29	April 1, 2022
2022-113	Division 5	Culvert Pinched off on north side of driveway	Bob	-	March 30, 2022	Bob inspected - developing solution	-
2022-114	Division 3	Would like to speak about cost-sharing a fence that gets damaged by our snow piles each winter	Jon	Completed	March 31, 2022	Old fence is all rotten and down. Would be owner responsibility to re-build the fence.	April 5, 2022
2022-115	Division 1	Fence Damaged from snow removal	Jon	-	March 31, 2022	Jon went to look at it. Fence crew will be staring April 11, 2022	-
2022-116	Division 2	Complaint that someone was digging in ROW	Eric	Completed	March 31, 2022	Eric went to look at it. Very minimal disturbace under the fence line to drain water. Talked to the next door neighbor that put the complaint in.	March 31, 2022
2022-117	Division 3	Stand pipe coin machine not working well	Eric	Completed	April 6, 2022	Left him a message that we are aware and a new system has been order.	April 6, 2022
2322-118	Division 4	Inquiring when fence will be fix along Lower part of Cabin Hill.	Eric	-	-	Explain to him that the fence crew will be staring April 11, 2022 and he was very happy about it.	-
		Indicates Completed					
		Indicates Defered to Spring					
		indicates On the To Do List					

RECEIVED

APR - 1 2022

M.D. of Pincher Creek. - Council.

M.D of Pincher Creek

Wednesday March 16/22 we found our approach on 7th. St completely blocked by a windrow of snow along the shoulder of the street . With the help of a neighbor we were able to shovel it out and gain access to our property .

The plowing done by the one-way following the snowfall the previous week had created the windrow and there was no follow up to remove it .

Following the suggestion of our councillor at the BMCA meeting of Feb. 10/22 a call was placed to P.W. and a meeting arranged with the P.W. Supt.

The outcome of the meeting was the following information ;

Even though the windrow is on the shoulder of the street it is considered "private " and therefore the responsibility of the resident .

Requesting the M.D. to remove the windrow is asking for special treatment .

Hamlets are a number 1 priority , but a low rank in that priority .

If and when there is an operator for the J.D. tractor with reversible plow , they may not be aware of the obstruction that had been placed across the approach .

The questions to council that need to be answered are ;

1 -Is it the responsibility of residents to remove windrowed snow on the shoulder of a street across the approach that provides access to their property ?

If the answer is "Yes" , then it is requested that proper equipment be used to eliminate the windrow from being created .

The previous month , a J.D. tractor pushed the snow on the street without creating a windrow . Plowing with a truck and one-way , starting from a standing start off 1St Ave , going up a 9% grade to a dead end creates the windrow . Without the operator being directed to , or being able to eliminate the windrow a large amount of snow covers the approach .

2 - If the answer is "No " , is it the responsibility of the property owner to call in and request the windrow obstruction be removed ?

3 -What is the purpose /reason for the J.D. tractor and reversible plow that is parked at the metering station ?

If it is to assist in removal of snow windrowed across select approaches , is there not an

internal communication process that gives the operator knowledge of where this is required?

It is noted from the latest activities and call log report that the J.D. was moving snow and that a request was put in for 4th street . 4th St and 7 th St both are similar in that they are both short uphill runs to a dead end which results in the snow being pushed into a pile at the end . Was 4th St cleaned and not 7th St. ?.

Years ago the access to 7th Street was blocked by the windrowed snow placed by V.S. plowing 774. It took numerous calls to P.W. to even get 7th Street opened up . Now ,however , this winter , the S.E. side of 7th St. was completely blocked off and completely ignored by M.D. equipment ,some of which drove right past the site . The occupants ended up having to shovel this snow across 7th St. to get into their property .

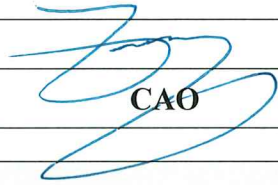
When discussing this part of 7th St . with a P.W. employee , the response was that the plow does not go down this section of 7th street because it is downhill , they might get stuck and they cannot back onto 774 because it is blind .

There have been discussions over jurisdiction between the M.D. and A.T. along 1 St. Ave. - 774. The M.D. does plow from the highway approaches on 3 rd. , 4th. , 5th. , and 7th St. as well as mow the highway ditches . Why then can't the M.D. equipment (J.D. and reversible plow) clean all the approaches on 1 St. Ave . ? Are these taxpayers punished because they access 774 ? Priorities are of little value when the service provided is lacking .

Thanks you for your consideration of these concerns and we look forward to your response .

Bert Nyrose - 634 -1 St. Ave .- Beaver Mines .

Recommendation to Council

TITLE: Water Services Capital Clean Up – Standpipe(s)			
PREPARED BY: Meghan Dobie		DATE: April 5, 2022	
DEPARTMENT: Finance			
		ATTACHMENTS: 1. NIL	
Department Supervisor	Date		
APPROVALS:			
	<u>Apr 5, 2022</u>		<u>05 Apr. 2022</u>
Department Director	Date	CAO	Date

RECOMMENDATION:

That Council approve \$296,500 in 2022 funds for the capital purchase for the Pincher Creek Standpipe, for a total project cost of \$324,000; and further;

That Council approve \$113,000 in 2022 funds for the capital purchase for the Beaver Mines Standpipe, for a total project cost of \$356,000; and further

That Council approve \$6,000 in funds for the capital purchase for the Cowley Standpipe; and further

The Council approve the funding of these capital items through the water and wastewater reserve.

BACKGROUND:

- As per section 248(1) of the MGA, a council resolution is required for any capital purchase not included in the 2022 budget.
- All 3 Standpipe Projects: Pincher Creek, Beaver Mines and Cowley were anticipated to be complete in 2021, therefore were not included in the 2022 budget.
- The estimates on the 3 standpipe projects sit as follows:
 - Pincher Creek \$324,000 (27,500 incurred in 2021, 296,500 estimate for 2022)
 - Beaver Mines \$356,000 (243,000 incurred in 2021 113,000 estimate for 2022)
 - Cowley \$6,000
- Resolution 21/299 speaks to previous project estimates:
 - Pincher Creek \$244,000
 - Beaver Mines \$300,000
 - Cowley \$6,000

Recommendation to Council

- These projects have been delayed and have increased in cost due to:
 - Pincher Creek – Increase of 80k due to location changes, additional costs for paving, increases to the cost of materials and winter construction.
 - Beaver Mines – Increase 56k due to an unforeseen Historic Resources Impact Assessment (HRIA).
 - Cowley - OK

FINANCIAL IMPLICATIONS:

Noted above

Company Name:	MD of Pincher Creek	OH&S Reporting Quarter/Year:		Q1 2022		
Report completed by:	Brian Millis	Date report compiled:		April 5, 2022		
Hours Worked						
Total Worked Hours	Hours/Q1 (April 2, 2022)			Hours/YTD		
MD Employee Hours	18150.00			18150.00		
General OH&S Reporting – Lagging Indicators						
Damage	Enviro	Injury/Illness	OHS Reportable	Near Miss	Total	Total YTD
4	0	0	0	1	5	5
Incident Information						
Incident	Description		Date	Investigation		
Property Damage	Dozer slid into ditch damaging 2 fence posts		13-Jan-22	Complete		
Vehicle Damage	Leadhand reversed into parked vehicle at MD Eco Station		10-Jan-22	Complete		
Near Hit	Worker tripped on oil cart in maintenance bay while sweeping		19-Jan-22	Complete		
Vehicle Damage	Pickup truck lost traction on fencing crew sliding into fence - damage to truck		19-Jan-22	Complete		
Property Damage	Dishwasher started on Friday evening and leaked water throughout the weekend. North end of building was impacted - both entranceways, adjacent offices, north wall of bathroom.		28-Mar-22	In Progress		
Total Recordable Injury Rate (TRIR) (# of recordable incidents x 200,000 / exposure hours)						
TRIR/Month			TRIR/YTD			
0.0			0.0			
General OH&S Reporting – Leading Indicators						
Orientations	Meetings/Toolbox	Facility Inspections	Emergency Response Drills	Days without LTI (March 31, 2022)		
4	3	2/2	0	269		

Training Activities

Leadership development – Public Works Leadhand

Ground Disturbance 201

Aggregate Hauling

Joint Health and Safety Committee – new members

Definitions

Near miss: An incident with no injuries or property damage that had potential to result in either.

Damage: (Property Damage) An incident involving property damage of any kind because of a Town of Strathmore

employee action or involvement.

Enviro: An incident involving a spill or release of a controlled product into the natural environment.

Injury/Illness: Any incident that results in injury or illness. These include first aid, medical aid or treatment, modified work or lost time.

Recordable Injury: Any work-related injury or illness that results in lost time, modified time, or medical aid or treatment beyond first aid.

Total Recordable Injury Rate: A measurement of total recordable injuries calculated by comparing the number of incidents by the hours worked. (Target of 2.9 or less)

BYLAW NO. 1331-21

A BYLAW OF THE M.D. OF PINCHER CREEK NO. 9 FOR THE PURPOSE OF CLOSING TO PUBLIC TRAVEL AND CREATING TITLE TO AND DISPOSING OF PORTIONS OF A PUBLIC HIGHWAY IN ACCORDANCE WITH SECTION 22 OF THE MUNICIPAL GOVERNMENT ACT, CHAPTER M26, REVISED STATUTES OF ALBERTA 2000, AS AMENDED.

WHEREAS, the lands hereafter described are no longer required for public travel,

WHEREAS, application has been made to Council to have the roadway closed, and

WHEREAS, the Council of the M.D. OF PINCHER CREEK NO. 9 deems it expedient to provide for a bylaw for the purpose of closing to public travel certain roads or portions thereof, situated in the said municipality and thereafter creating title to and disposing of same, and


WHEREAS, notice of intention of Council to pass a bylaw has been given in accordance with Section 606 of the Municipal Government Act, and


WHEREAS, Council was not petitioned for an opportunity to be heard by any person claiming to be prejudicially affected by the bylaw

NOW THEREFORE BE IT RESOLVED that the Council of M.D. OF PINCHER CREEK NO. 9 in the Province of Alberta does hereby close to Public Travel and creating title to and disposing of the following described highways, subject to rights of access granted by other legislation.

EXTRA ROAD AREA 'A', PLAN _____
CONTAINING 0.164 HECTARES (0.41 ACRES) MORE OR LESS
EXCEPTING THEREOUT ALL MINES AND MINERALS

Received first reading this 13TH day of July, 2021



Chief Elected Official *Seal*


Chief Administrative Officer

Approved this 21st day of October, 2021



Minister of Transportation

Received second reading this _____ day of _____, 20__.

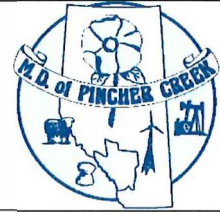
Received third reading and finally passed this _____ day of _____, 20__.

Chief Elected Official *Seal*

Chief Administrative Officer

Recommendation to Council

H3b



TITLE: Land Use Bylaw Amendment
Bylaw No. 1335-22

PREPARED BY: Roland Milligan

DATE: April 7, 2022

DEPARTMENT: Planning and Development

			ATTACHMENTS:
Department Supervisor		Date	1) Bylaw No. 1335-22 2) LUB Section 49 Garden Suites

APPROVALS:

<u>Roland Milligan</u>	<u>Troy MacCulloch</u>
<u>2022/04/07</u>	<u>07 Apr. 2022</u>
Department Director	CAO
Date	Date

RECOMMENDATION

That Council give first reading to Bylaw No. 1335-22 and schedule the required Public Hearing for May 10, 2022.

BACKGROUND:

Land Use Bylaw (Bylaw No. 1289-18) was adopted by Council on November 13, 2018. This was a general cleanup of the bylaw. The LUB is a living document and can be amended from time to time to accommodate types of development proposals that may arise.

A landowner has enquired into the possibility of developing a Garden Suite within the Hamlet Transitional/Agriculture - HTA land use district. This is a land use district that allows residential development as a permitted use but does not have Garden Suite in the list of either permitted or discretionary uses. After a review by the MD's planning advisor, it was determined that it would be proper to add the Garden Suite use to the HTA district and other districts that allow residential development.

6.65 Garden Suite

A supplementary dwelling unit that is located on the same lot or parcel as a principal dwelling unit, where one dwelling is used to house on temporary basis individuals that are receiving care from or providing care to residents of the principal dwelling. (See Section 49) (*Attachment No. 2*)

The MD's planner reviewed the LUB and determined that Garden Suite be added to the Hamlet Transitional/Agriculture - HTA and the Wind Farm Industrial – WFI land use districts.

Bylaw No. 1335-22 has been prepared and is being presented for Council's consideration (*Attachment No. 1*).

FINANCIAL IMPLICATIONS: None

**MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9
BYLAW NO. 1335-22**

Being a bylaw of the Municipal District of Pincher Creek No. 9 in the Province of Alberta, to amend Bylaw No. 1289-18, being the Land Use Bylaw.

WHEREAS Section 639 of the Municipal Government Act, Revised Statutes of Alberta 2000, Chapter M-26, as amended, provides that a municipality must pass a Land Use Bylaw;

WHEREAS The Municipal District of Pincher Creek No. 9 desires to add ‘Garden suite’ as a discretionary use to the Hamlet Transitional / Agricultural – HTA and Wind Farm Industrial – WFI districts;

WHEREAS The purpose of the proposed amendment is to allow for this supplementary use where a residential use exists; and

NOW THEREFORE, under the authority and subject to the provisions of the *Municipal Government Act*, Revised Statutes of Alberta 2000, Chapter M-26, as amended, the Council of the Municipal District of Pincher Creek No. 9, in the Province of Alberta, duly assembled does hereby enact the following:

1. This bylaw shall be cited as “Land Use Bylaw Amendment No. 1335-22”.
2. Amendment Land Use Bylaw No. 1289-18 as follows:

Add ‘Garden suite’ as a discretionary use to the Hamlet Transitional / Agricultural – HTA and Wind Farm Industrial – WFI districts
3. This bylaw shall come into force and effect upon third and final passing thereof.

READ a first time this _____ day of _____, 2022.

A PUBLIC HEARING was held this _____ day of _____, 2022.

READ a second time this _____ day of _____, 2022.

READ a third time and finally PASSED this _____ day of _____, 2022.

Reeve
Rick Lemire

Chief Administrative Officer
Troy MacCulloch

DWELLING OR SLEEPING UNITS AS AN ACCESSORY USE

- 48.16 When considering an application for “Dwelling or sleeping units as an accessory use” the Municipal Planning Commission shall, among other factors, consider:
- (a) the size of the parcel;
 - (b) the impact of the proposed use on the existing water and sewer systems;
 - (c) side yard setbacks in relation to adjacent uses; and
 - (d) potential traffic generation, and parking requirements.

SECTION 49 GARDEN SUITES

- 49.1 Garden suites shall:
- (a) not exceed one (1) storey in height;
 - (b) require a development permit which shall expire in 5 years and is renewable once at the discretion of the Development Officer based on the original criteria of the approval and renewable thereafter at the discretion of the Municipal Planning Commission.
- 49.2 Garden suite shall be used to house individuals providing care to or receiving care from the resident(s) of the principal building.
- 49.3 Garden suites are subject to Alberta Safety Codes.
- 49.4 The structure being proposed shall be shown to be readily moveable upon expiry of the approval period.

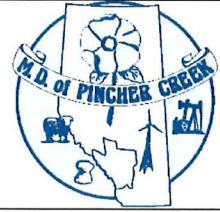
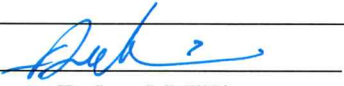

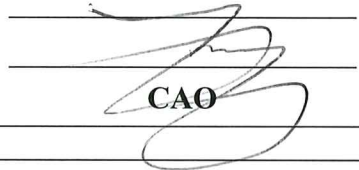

SECTION 50 SURVEILLANCE SUITES

- 50.1 A development permit for a surveillance suite will only be issued if the surveillance suite is clearly compatible with and subordinate to the principal use of the subject parcel. Moreover, in the opinion of the Development Officer or Municipal Planning Commission, as the case may be, the placement of a surveillance suite shall be compatible with all existing, principal development/land uses on adjacent properties and shall not interfere with future principal development/land uses of adjacent properties.
- 50.2 Where a surveillance suite is attached to the building on a site by a roof, an open or enclosed structure, floor or a foundation, it is to be considered a part of the principal building.
- 50.3 The minimum and maximum floor area of any detached surveillance suite shall be 50 m² (538 ft²) and 102 m² (1098 ft²) respectively.
- 50.4 Where a surveillance suite is a manufactured home unit, the following shall apply:
- (a) the unit shall have a Canadian Standards Association certification or equivalent, proof of which shall accompany the development permit application;
 - (b) the unit shall be secured and skirted to the satisfaction of the Development Officer or Municipal Planning Commission, as the case may be.



Recommendation to Council



TITLE: ROAD CLOSURE RESOLUTION ROAD PLAN NO. 558BM SW 35-5-29 W4M			
PREPARED BY: Roland Milligan		DATE: April 7, 2022	
DEPARTMENT: Development and Community Services			
		ATTACHMENTS:	
Department Supervisor	Date	1. GIS Map, 1:5000 2. Road Closure Resolution	
APPROVALS:			
			
Roland Milligan	Date	CAO	Date
Department Director	Date	CAO	Date

RECOMMENDATION:

Be it resolved that the Council of the Municipal District of Pincher Creek No. 9 does hereby close the following described road, subject to rights of access granted by other legislation.

SW 35-5-29 W4M

**ALL THAT PORTION OF ROAD PLAN 558BM
CONTAINING 0.911 HECTARES (2.25 ACRES) MORE OR LESS
EXCEPTING THEREOUT ALL MINES AND MINERALS**

To be placed back in Certificate of Title No.: 981 248 858 + 1

BACKGROUND:

At the March 22, 2022 Council meeting, applicant Ron Conrad's request to close and purchase abandoned Road Plan No. 558BM within the SW 35-5-29 W4M (*Attachment No. 1*), was approved by Council.

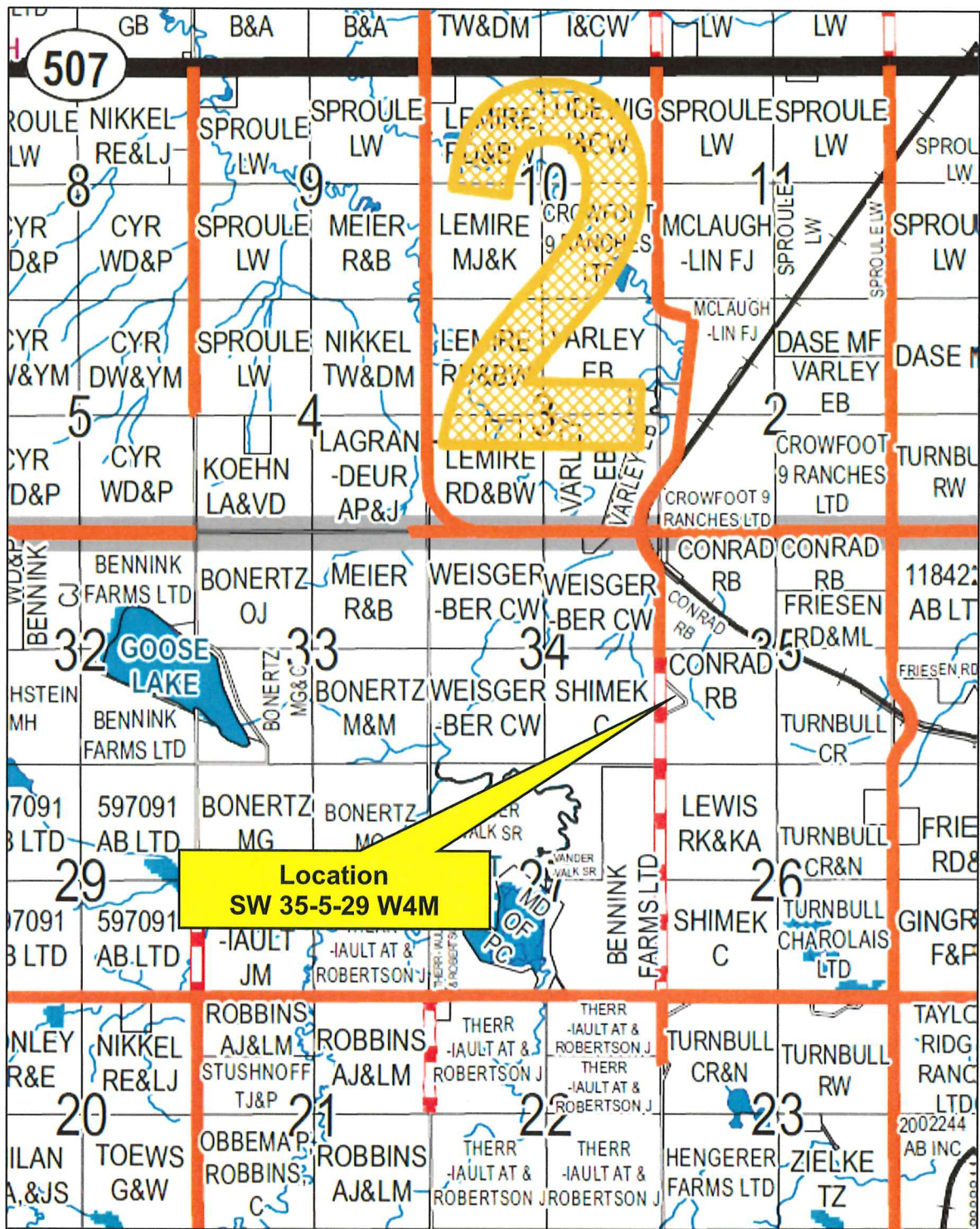
The applicant has supplied the required road closure fee and the required road closure resolution has been prepared (*Attachment No. 2*).

FINANCIAL IMPLICATIONS:

Any costs involved would be the responsibility of the applicant.

Recommendation to Council

Portion of MD Ownership Map





CPR

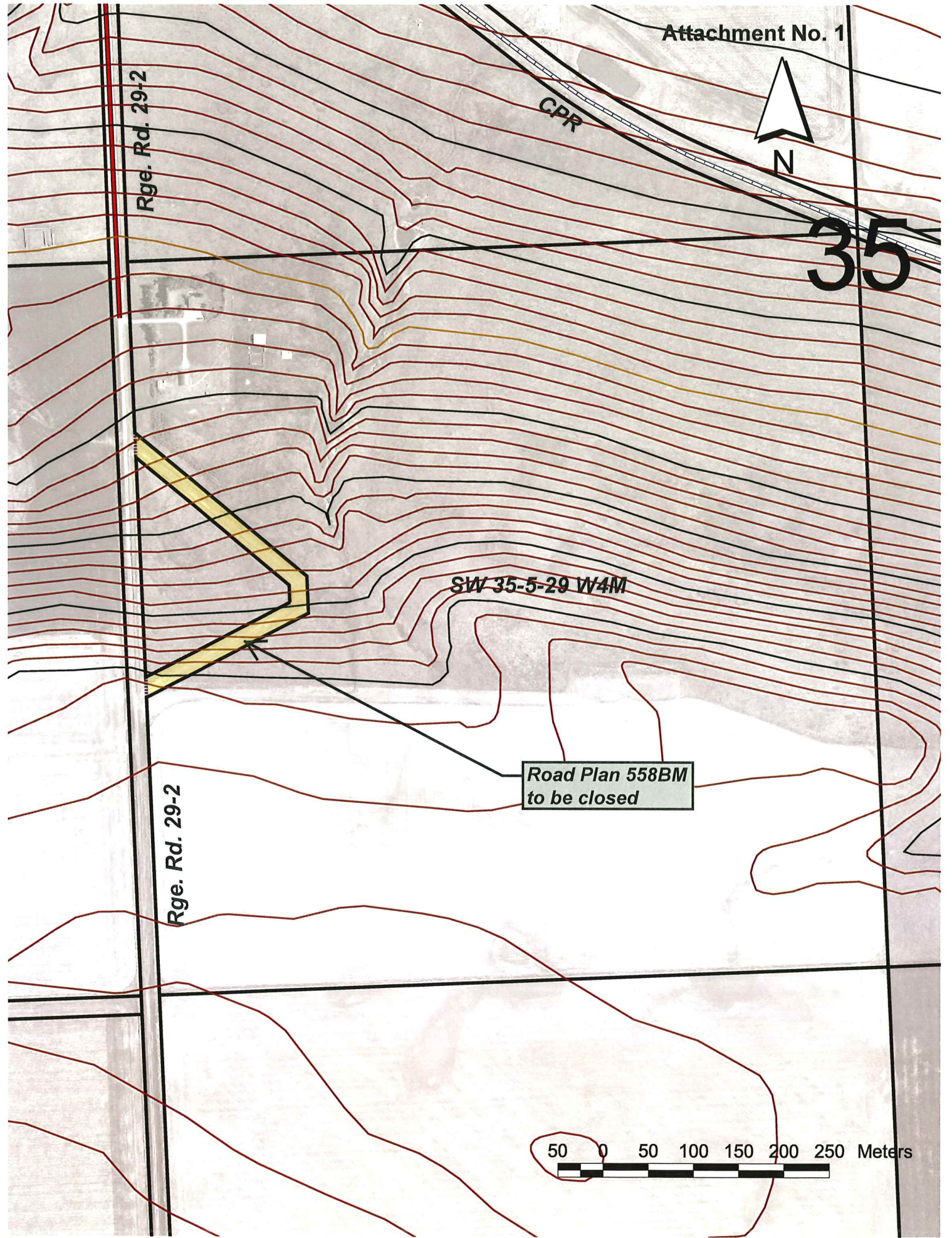
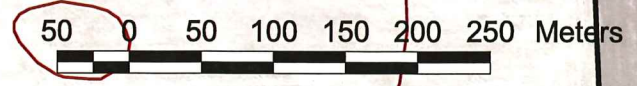
35

Rge. Rd. 29-2

Rge. Rd. 29-2

SW 35-5-29 W4M

Road Plan 558BM
to be closed



Attachment No. 2

Municipal District of Pincher Creek No. 9

A Resolution of the **Municipal District of Pincher Creek No. 9** for the purpose of closing to public travel and cancelling a public highway in accordance with Section 24 of the Municipal Government Act, Chapter M26, Revised Statutes of Alberta 2000, as amended.

WHEREAS, the lands hereafter described are no longer required for public travel,

NOW THEREFORE be it resolved that the Council of the Municipal District of Pincher Creek No. 9 does hereby close the following described road, subject to rights of access granted by other legislation.

SW 35-5-29 W4M
ALL THAT PORTION OF ROAD PLAN 558BM
CONTAINING 0.911 HECTARES (2.25 ACRES) MORE OR LESS
EXCEPTING THEREOUT ALL MINES AND MINERALS

To be placed back in Certificate of Title No.: 981 248 858 + 1

Chief Elected Official

Seal

Chief Administrative Officer

Approved this ____ day of _____, 20__.

Minister of Transportation

AES, April, 2022

- April 1, Vacation Day
- April 4, spring dam inspections (water levels, accessibility etc.), records, resumes and hiring
- April 5, biocontrol meeting, setting up crew scheduling for May weed work, mowing schedules for admin/PW, Asset Management (AM) meeting
- April 6, PW Safety meeting, newsletter, ALUS, shop work, safety (bistrainer, SDS's)
- April 7, PW Yard Facility Inspection, Provincial ASB Webinar, inventory parts for spray units, rentals & shop maintenance, prep for installation
- April 8, preparing administrative, safety & mapping equipment (computers, tablets, GIS, Spots etc.), side-by-sides and trailers
- April 11, Patton Park gophers, soil erosion checks, crop/soil moisture inspections, contracts, reporting
- April 12, safety training scheduling, bistrainer courses, MRF and associated equipment, prep Roadside Unit and Nurse Truck
- April 13, JHS meeting, spreadsheets (check, repair, lock and install on crew computers)
- April 14, setting up crew scheduling for May weed work, orientation (admin) for first two summer crew
- April 15, STAT (Good Friday)
- April 18, STAT (Easter Monday)
- April 19, safety for first crew members (Ag Foreman [AF] & helper), orientation (AES) for crew
- April 20, ASB meeting, equipment orientation & scheduling for AF, fire extinguisher inspections (professional)
- April 21, getting crew trucks prepared for season, deadstock (CFIA reporting, user agreements, transport permits, etc.)
- April 22, records and mapping, safety (truck kits), crew roles meeting (myself, admin, safety, AF, environmental contractor)
- April 25, equipment and facilities prep, crew truck preparation, office orientation and schedule
- April 26, reporting, funding documents, crew work/training schedule for May, equipment prep (ready for use prep)
- April 27, provincial ASB webinar, getting safety documents ready and available for crew on May 2nd
- April 28, planning for environmental programming (ALUS, South-West Invasive Managers (SWIM), watershed groups etc.)
- April 29, final prep for 7 crew coming in on May 2nd, go over rental equipment procedures, First Aid kit inspections (professional)

Sincerely,

Shane Poulsen,
Agricultural Fieldman

CHIEF ADMINISTRATIVE OFFICER'S REPORT

Mar. 23 – Apr. 12, 2022

Discussion:

Mar. 23	Municipal Energy Project Teams Meeting RCMP Townhall in Lundbreck
Mar. 24	Standpipe work with Project Manager Desabrais TC Energy Meeting
Mar. 25	Nayax Setup with Dir Finance (credit and debit card readers) ATCO Electric Vehicle Teams Meeting MPE Meeting with Project Manager Desabrais
Mar. 28	SMT (Senior Mgmt Team) Meeting Resident visit with PW Superintendent
Mar. 29	NG911 Meeting (Next Gen 9-1-1) Stats Can Meeting Police Advisory Committee Meeting
Mar. 30	Beaver Mines Pathway Meeting with PW Super. Joint Council ICF Orientation Alberta SW in Claresholm with Reeve Lemire
Mar. 31	Castle Mt Resort Meeting with G. Armstrong Heritage Acres to Meet with G. Visser regarding our 75 th Anniversary
Apr. 01	BM Pathway Meeting with Community Group and PW Super. MPE and Accuflo meeting regarding Standpipe interface operations
Apr. 04	SDO (Standard Day off) Virtual Project meeting with MPE, Banner and Project Manager
Apr. 05	Follow up project meetings with Banner, MPE and Project Manager - tenders Meeting with Fintegrate – Water Crossing Project Newsletter work with EA McClelland
Apr. 06	PW Monthly Safety Meeting CAGFO Meeting – Cdn. Assoc. of Government Financial Officers Council Pkg Prep
Apr. 07	PW Yard Safety Inspection BM Project 2022 kickoff meeting with BYZ Construction and MPE
Apr. 08	Newsletter finalization and Print
Apr. 11	SMT (Senior Mgmt Team) Meeting Onboarding of Project Manager David Desabrais Water Plant Inspection
Apr. 12	NG911 webinar #3 – GIS validator tool and demo Committee and Council Meetings

Numerous other meetings throughout this period to address any issues or tasks from the Mar 22nd meeting.

RECOMMENDATION:

That Council receive for information, the Chief Administrative Officer's report for the period Mar. 23, 2021 – Apr. 12, 2022.

Prepared by: Troy MacCulloch, CAO



Date: Apr. 07, 2022

Respectfully presented to: Council

Date: Apr. 12, 2022

Letters from last Council:

Cowboy Show sponsorship

Crowsnest Coal letter

Economic Development Week

Advertising/social:

Standpipe Broken in Town/Repaired

RCMP Town Hall Meeting in Lundbreck

Gravel Haul Tenders (and advertising)

Public Hearing Bylaw 1334-22 (and advertising)

Upcoming Meetings of Importance:

Apr. 27 Volunteer Appreciation Lunch – Community Hall

Apr. 29/30 Pincher Creek Trade Show

**GROUP GROUP YOUTH SOCIETY
OF PINCHER CREEK
Box 1403, Pincher Creek, AB
TOK 1W0**

RE: PERSONAL SAFETY – Smart choices for LIFE

Dear Community Partners:

Group Group Youth Society of Pincher Creek, in partnership with Community Safety Net, is once again presenting the "Personal Safety – Smart choices for LIFE" family resource to educate and protect our youth.

Please welcome **John Quigley** from **Community Safety Net**, who will briefly explain this exciting opportunity to you.

Your Group Group Youth Society of Pincher Creek is finding that this initiative provides young people in our service area with effective tools to stay safe and injury-free. It offers parents practical ideas on protecting their children, as well.

Sincerely,



Lynne Teneycke
Executive Director
(403) 627-4616

PROJECT COORDINATOR

John Quigley

Phone: 1.403.651.4777

jquigley@communitysafetynet.com



Protecting kids for LIFE



**Group Group Youth Society
Youth Drop-In Centre**

Lynne Teneycke
Executive Director
groupgroupyouth@shaw.ca

P.O. Box 2624 (1018 Waterton Ave.)
Pincher Creek, AB T0K 1W0
www.groupgroupyouth.org

(403)627-4616

GROUP GROUP YOUTH SOCIETY OF PINCHER CREEK

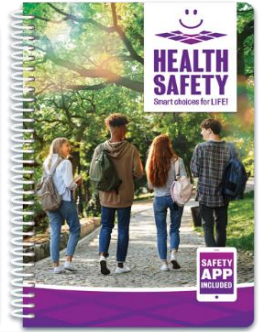
PROTECTING

kids in

Pincher Creek, AB

Child Safety Team:

**Lynne Teneycke and
her team!**



HEALTH SAFETY

Smart choices for LIFE!

A 96-page full-colour family resource full of information
complemented with an interactive video and app.

\$15 COMMUNITY LEADERS FEATURED...

PER CHILD
(PLUS TAXES)

ALL SUPPORTERS ARE FEATURED IN THE FRONT OF EACH CHILD'S SAFETY
BOOK AND FEATURED ON YOUR COMMUNITY'S CUSTOM SAFETY APP.

SCHOOL PARTNERS	PROTECTING 100 Kids	Business Name, Address or Website, Phone # With Colour Logo & Full Page Ad	\$1,575.00
SCHOOL PARTNERS	PROTECTING 80 Kids	Business Name, Address or Website, Phone # With B&W Logo & Full Page Ad	\$1,260.00
MULTI-CLASS PARTNERS	PROTECTING 60 Kids	Business Name, Address or Website, Phone # With B&W Logo	\$945.00
CLASS PARTNERS	PROTECTING 30 Kids	Business Name, Address or Website, Phone Number	\$472.50
2/3 CLASS PARTNERS	PROTECTING 20 Kids	Business Name, Address or Website, Phone Number	\$315.00
1/2 CLASS PARTNERS	PROTECTING 15 Kids	Business Name, Phone Number or Website	\$236.25
1/3 CLASS PARTNERS	PROTECTING 10 Kids	Business Name, Phone Number or Website	\$157.50
SUPPORTING PARTNERS	PROTECTING 5 Kids	Business Name Recognized	\$78.75

DOWNLOAD
YOUR COMMUNITY'S
**FREE CUSTOM
SAFETY APP!**



SCAN
HERE...



To support our Safety Initiative please respond at your earliest convenience

Contact John Quigley at: 1-403-651-4777 or Email: jquigley@communitysafetynet.com

or complete the form below and send in with payment to:
Community Safety Net, 1261 Main Street, Winnipeg, MB R2W 5G9

I'd like to help! Credit Card (See below) OR Cheque in the amount of \$ _____ *

* (payable to Community Safety Net)

Card Number: _____ Exp: _____ CVV: _____

Contact Name: _____ Signature: _____

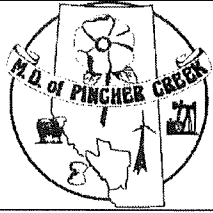
Business Name: _____

Address: _____ Town, Prov.: _____

Postal Code: _____ Tel: _____ Community Code: **AB0609**



Recommendation to Council

TITLE: APPOINTMENT OF MEMBERS TO COMMITTEES		
PREPARED BY: Jessica McClelland		DATE: April 4, 2022
DEPARTMENT: Administration		
		ATTACHMENTS: • Corporate Policy C-CO-002 Council Boards and Committees
Department Supervisor	Date	
APPROVALS:		
		
Department Director	Date	CAO <i>05 Apr. 2022</i> Date

RECOMMENDATION:

That Council appoint the following:

- Police Advisory Committee
 - o 1 Councillor or designate CAO Troy MacCulloch
- Recreation Advisory Committee
 - o Kristopher Larson
- Airport Advisory Committee
 - o Leo Reedyk and Gordon Bertorelli
- Agricultural Service Board
 - o Martin Puch, Frank Welsch, David Robbins and Anna Welsch
- Pincher Creek Library Board
 - o Blanche Lemire, Sandra Baker and Mike Barkwith
- Municipal Planning Commission
 - o Jim Welsch

BACKGROUND:

Council appoints committee members annually at the Organizational Meeting in October. At that time, 2 of the ASB members were at the end of their term, with new Council being at the table, ASB members agreed to stay on to allow for continuity.

FINANCIAL IMPLICATIONS:
none

TITLE: COUNCIL BOARDS AND COMMITTEES

Approved by Council

Date: November 8, 2016

Revised by Council

Date:

Applicable Provincial Legislation

Municipal Government Act
Section 145, 146

Policy Statement

To establish length of terms for persons appointed to Council Boards and Committees.

- 1.0** For persons appointed by Council to a Council Board or Committee, the following shall apply:

Appointments of persons, other than Council members, shall be appointed for a two-year term, to a maximum of six (6) years.

Member's terms will end on a rotational basis with a goal of maintaining consistency, with not all member's terms ending at the same time.

- 2.0** If the Municipal District does not receive any new interest from persons wanting to be considered to be appointed to a Board or Committee, current member's may be appointed by Council for longer than the six years, if the current member shows interest in remaining on the Board or Committee.
- 3.0** Council members appointed to Boards and Committees will be determined each year at the Organizational Meeting.

Administration Guidance Request

H4d

TITLE: Municipal Climate Change Action Center (MCCAC) – Year 2	
-----------------------------------------------------------------------	-------------------------------------------------------------------------------------

PREPARED BY: Troy MacCulloch	DATE: March 30, 2022
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DEPARTMENT: Administration

Department Supervisor	Date	ATTACHMENTS: 1. NIL

APPROVALS:

		 CAO	30 Mar. 2022 Date
Department Director	Date		

REQUEST:

That Council agree to fund, up to a maximum of \$15,000, the MCCAC position for the 2nd term, with said funds coming from the tax rate stabilization reserve.

BACKGROUND:

- The MCCAC Program provides funding to Municipalities to employ a Municipal Energy Manager to undertake the following:
 - develop a customized energy management plan
 - perform an energy audit on the highest energy-consuming municipal building
 - implement projects to reduce energy consumption, cost and emissions, and
 - achieve at least a 5% reduction in related GHG emissions
- The MD and Town jointly share this initiative. The program covers 80% of eligible expenses for a two year term, up to a maximum of \$80,000 per year.
- The MCCAC Program is approaching its second year. The MD has agreed to the terms of program for two years, but did not set aside funds in the 2022 budget. In 2021, the MD contributed \$10,000 for the MCCAC Program.

FINANCIAL IMPLICATIONS:
\$15,000

From: [Colin Buschman](#)
To: [Rick Lemire](#)
Cc: [MDInfo](#)
Subject: Proposal to Join Our Call to Action - NPF
Date: March 28, 2022 10:59:58 AM
Attachments: [image199944.png](#)
[image208123.png](#)
[image260871.png](#)
[image437611.png](#)
[image569990.png](#)
[GoA Call to Action.pdf](#)

Dear Reeve Lemire and Municipal District of Pincher Creek Council,

I am writing to you today, with a proposal to join our Call to Action to the Government of Alberta to halt the idea of a new provincial police service and to invest the proposed new monies into underfunded critical services within Alberta. This injection of funding would have a larger and more immediate impact within our communities to improve community safety and the health and well-being of all Albertans.

As you are aware, the Government of Alberta is reviewing the possibility of transitioning away from the RCMP to a new Alberta Provincial Police Service (APPS). Last year, they released a [Transition Study](#), which outlined potential exorbitant costs, including \$366 million in one-time transition costs over six-years and \$139 million in additional policing costs annually, increasing with inflation. With that said, over just a six-year period costs would total over \$1.2 billion.

Through polling that the NPF has conducted over the past year, it is clear that Albertans feel the same with. An overwhelming 84% of Albertans support retaining the RCMP and believe the Government of Alberta should instead focus on addressing the root causes of crime and improving social services.

As the Government of Alberta continues to consult and push the idea of a new and expensive police service forward, now is the time for all impacted stakeholders to come together to tell the government that the proposed money would be better invested into critical services to address under resourcing, staffing shortages, and the lack of social support programs.

Attached to this email is a draft of the Call to Action to the government for your review.

Our goal is to have stakeholders sign on and to release publicly at the end of April in a joint effort.

If you are interested in signing onto the Call to Action, please reply to this email and include your logo for use which will be added to the Call to Action, before April 15, 2022.

If you have any questions, comments, or concerns, please don't hesitate to contact me.

Colin Buschman

Western Government Relations Advisor | Conseiller, Relations Gouvernementales de l'ouest

National Police Federation | Fédération de la Police Nationale

(236) 233-8100

<https://npf-fpn.com>



**NATIONAL
POLICE
FEDERATION**

**FÉDÉRATION
DE LA POLICE
NATIONALE**

 @NPFFPN

 NPF_FPN

 nationalpolicefederation

 National Police Federation

The mission of the National Police Federation is to provide strong, professional, fair and progressive representation to promote and enhance the rights of RCMP members. La mission de la Fédération de la police nationale est de fournir une représentation forte, professionnelle, juste et progressive afin de promouvoir et faire avancer les droits des membres de la GRC.
 This email may contain PRIVILEGED AND/OR CONFIDENTIAL INFORMATION intended only for the use of the addressee. If you are not the addressee or the person responsible for delivering it to the person to whom it was addressed, you may not copy or deliver this to anyone else. If you receive this email by mistake, please immediately notify us.

Ce courriel peut contenir des informations CONFIDENTIELLES ET/OU PRIVILÉGIÉES exclusivement restreintes à l'usage du/de la destinataire. Si vous n'êtes ni le/la destinataire, ni la personne responsable pour la livraison au/à la destinataire, il ne vous est pas permis de copier ou d'acheminer ceci à toute autre personne. Si vous avez reçu ce courriel par erreur, nous vous serions reconnaissants de bien vouloir nous faire part par téléphone ou courriel immédiatement.



March 28, 2022

RE: Canada Day Fireworks Celebration

Dear Reeve and Council,

Thank you for your contribution to the Canada Day Fireworks celebration over the last few years (2017-2021.) We have tentatively booked the Fireworks Factory to once again provide a display this year on July 1st at the Ag Grounds. An alternate date has been set for the Rodeo Weekend if the weather does not cooperate or other circumstances do not allow us to host the event.

A survey was conducted at the end of October 2017 asking if Pincher Creek should host fireworks in 2018. There were 120 responses to the survey and 45 comments. The results of the survey were 86.6% Yes and 13.3% No. The fireworks in 2020 were cancelled due to COVID-19; however, they did proceed in 2021 with great success.

Attendance at the fireworks is hard to measure, as we have many people who watch the display from a distance and do not come down to the Agricultural Grounds. In 2021, we estimated the attendance to be 1000 people at the Grounds and an additional 1500 people watching from other locations. The fireworks live feed also reached over 1800 people. We will be encouraging visitors to the region to enjoy Canada Day and to extend their visit to the area to further contribute to our local economy.

We have received \$2520 from the Celebrate Canada funding stream. The total estimated cost of the event is \$14 800. Please see the attached event budget for reference.

We are requesting a contribution of \$5000 from the MD of Pincher Creek. The MD would be recognized as a full partner of the event and mentioned in all advertising materials. We would be pleased to explore additional partnership ideas if there is an interest to contribute further.

Additionally, there has been a request from the fireworks supplier for a three-year commitment (2022, 2023 and 2024) for the July 1st Canada Day event due to high demand. The Town of Pincher Creek has approved an operational budget for the three years and included the fireworks display in each year. Would the MD of Pincher Creek also commit to a three-year contribution?



TOWN OF PINCHER CREEK

962 St. John Ave (Box 159) Pincher Creek, AB T0K 1W0

Phone 403 627 3156 Fax 403 627 4784

reception@pinchercreek.ca www.pinchercreek.ca



I would be happy to come speak to council or provide additional information in writing if you have any questions regarding the event. Thank you in advance for your consideration.

Kind Regards,

Marie Everts
 Marketing, Events and Economic Development Officer
 Town of Pincher Creek



Event Budget Template

EXPENSES					
ITEM	#	AMOUNT	TOTAL GRANT ASK		NOTES
MC/DJ	1	\$250.00	\$250.00		
Port-a-Potties	2	\$125.00	\$250.00		
Pincher Creek EMS	1	\$500.00	\$500.00		
Fireworks	1	\$12,000.00	\$12,000.00		
Advertising – Echo	1	\$300.00	\$300.00		
Advertising – Real Country	1	\$300.00	\$300.00		
Advertising – STB	1	\$300.00	\$300.00		
Printing Costs (posters, etc.)	1	\$100.00	\$100.00		
Ag Grounds Rental	1	\$300.00	\$300.00		
Mail-out	1	\$300.00	\$300.00		
Lights	1	\$200.00	\$200.00		
TOTAL			\$14,800.00		(Doesn't include in-kind or wages)

Funding Projection	Projected	Received
Town	\$5,000	
Canada Day Grant	\$4,800	\$2,520
MD Request	\$5,000	
	\$14,800	\$2,520



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From: Livingstone-Macleod <Livingstone.Macleod@assembly.ab.ca>

J2a

Sent: March 18, 2022 10:17 AM

To: Livingstone-Macleod <Livingstone.Macleod@assembly.ab.ca>

Subject: Real Property Rights Public Meetings Across Alberta

Good morning,

The Select Special Committee on Real Property Rights is hosting several in-person public meetings across the province to hear from Albertans as part of its ongoing review of real property rights in Alberta.

See meeting schedule below or visit assembly.ab.ca/assembly-business/committees/RP for more details.

Edson – March 25, 2022, from 11 a.m. to 1 p.m.

St. Paul – April 1, 2022, from 11 a.m. to 1 p.m.

Medicine Hat – April 12, 2022, from 9 to 11 a.m.

Fort Macleod – April 12, 2022, from 7 to 9 p.m.

Hanna – April 13, 2022, from 1:30 to 3:30 p.m.

Eckville – April 14, 2022, from 10:30 a.m. to 12:30 p.m.

Stakeholders and members of the public wishing to make a presentation at the meetings may register by emailing RPRCommittee.Admin@assembly.ab.ca or by calling 587.404.3735.

For those who cannot attend in person, live audio is available for each meeting on Alberta Assembly TV (TELUS channel 843, Shaw channel 930 and Shaw BlueCurve channel 263), [Assembly Online](#) and

Legislative Assembly's social media accounts [Facebook](#), [Twitter](#) and [YouTube](#).

Kind Regards,

Office of Roger Reid, MLA
Livingstone-Macleod

Jody Maull

Constituency Manager / Livingstone-Macleod

Roger Reid, MLA

Main office: 618 Centre Street SE / High River, AB / T1V 1E9

Satellite Office: Box 3353 / Bay 12 Ranchland Mall / 1300 Hewetson Ave. / Pincher Creek, AB T0K 1W0

High River Office: 825.212.2000 / Pincher Creek Office: 403.904.8110

Email: livingstone.macleod@assembly.ab.ca

Sign up for our newsletter: <http://eepurl.com/hV5SMH>

Please be advised that until further notice constituency office meetings or notary services are by appointment only. We are accessible via telephone (825-212-2000 or 403-904-8110) and email (livingstone.macleod@assembly.ab.ca).

Recommended communication is via email. Please note that a legal residential address and a phone number are required for communication with the office for follow up.

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail.

**For information on current COVID-19 and
changing updates from the Alberta Government, please visit**

April XX, 2022

Dear Premier,

We are committed to ensuring Albertans live in safe communities that support their health and well-being. Communities where people have reliable access to critical health, social, public safety, and educational services. Ultimately, Albertans living in a safe and healthy community communicate those needs to the Government of Alberta, who listen and respond.

The Government of Alberta has lost the trust of its constituents in its pursuit of an Alberta Provincial Police Service (APPS) by not undertaking fulsome, open, and transparent consultations with all those affected. Albertans have stated loud and clear that they do not want a costly new police service, with an overwhelming 84% of Albertans wanting to keep and improve the Alberta RCMP.

In addition, the Government of Alberta has not released a detailed funding model explaining who would be paying the costs of this proposed transition. The vague Transition Study noted initial transition costs of \$366 million over six years, and, at minimum, an additional \$139 million each year, increasing with inflation. Municipalities know that most of these costs will be downloaded directly to them, forcing them to significantly increase residents' and businesses' taxes.

Municipalities and engaged Albertans continue to call on the Government of Alberta to improve rural police response times and increase resources available to the justice system. The Province's \$2 million Transition Study did not highlight how a new APPS would address any of these issues.

We, the undersigned, call on the Government of Alberta to stop efforts and investment to advance the creation of an Alberta Provincial Police Service and instead invest in resources needed to:

- *Improve current policing services to reduce response times and address rural crime by increasing the number of RCMP officers within communities*
- *Improve social services to address the root causes of crime (health, mental health, social and economic supports)*
 - *Expand Police and Crisis Teams with police and Alberta Health Services*
 - *Work with communities to provide targeted social supports*
- *Increase resources within the justice system*
 - *Ensure timely trials by prioritizing violent over non-violent crimes*
 - *Hire more Crown prosecutors and appoint more Provincial Court Judges*



FULL AGENDA

COMMUNITY LEADERS CAMP

2022



COMMUNITY LEADERS CAMP 13 WAYS, INC

April 25-28, 2022
Jasper Park Lodge
Jasper, Alberta, Canada

Price: \$3,450/pp
(includes meals, instructional content, and all course materials)

COURSE OBJECTIVES

The Community Leaders Camp equips practitioners in government, business, and non-profit environments to succeed in a variety of leadership-based roles. Content is current and intended to reflect the greatest challenges, opportunities, and movements occurring and being presented in both corporate and non-corporate settings. Instructors will present ideas and information around:

- Effectively engaging with key stakeholder groups, including Indigenous peoples;
- Leveraging innovative thinking in response to modern challenges and opportunities;
- Mobilizing influencers as a means of building capacity;
- Rethinking economic development in the midst of a rapidly changing global economy;
- How consumer psychology is both changing and evolving in light of new economic realities;
- Collaborating and pooling resources in the pursuit of operational efficiency;
- How societal movements are influencing new economic opportunities; and
- Identifying, understanding, and communicating with target audiences.

All instructional sessions will be offered in person over the course of four days April 25-28, 2022.

Instruction time = 24 hours

13 Ways Inc. Community Camp Delegate Certificate upon completion

ASSESSMENT

Learners are expected and encouraged to engage in discussion during each instructional session. Upon satisfactory participation (as deemed through the discretion of the course instructor), participants will be awarded a physical record of completion at the end of the program.

CONFERENCE PROGRAM

DAY 1 – APRIL 25, 2022

4:00pm - 5:00pm **Conference Registration**
Great Hall Meet in the Great Hall to pick up your conference materials

5:00pm - 6:00pm **Welcome Cocktails**
Great Hall Join us for a cocktail to kick off the conference and get to know one another

6:00pm - 7:00pm **Dinner**
Beauvert Room A

7:00pm - 8:15pm **Session – 13 Pathways to Success**
Beauvert Room A A play on the contents of his bestselling book *13 Ways to Kill Your Community*, Doug Griffiths in this session offers insights and techniques to help participants build capacity, overcome negativity, and position their communities for both short- and long-term success.

INSTRUCTOR: Doug Griffiths, MBA, President & CEO, 13 Ways, Inc.



BIO: Growing up on a ranch outside a small community was a great practical education for Doug Griffiths, giving him a strong work ethic and critical thinking skills. He went on to also acquire an Honours BA Philosophy, followed by a B.Ed, and in 2016 completed the Executive MBA program at the University of Alberta. Education, whether he is learning or teaching, has always been an important aspect of his life. After teaching and ranching for several years, Doug successfully

served as an elected Member of the Legislative Assembly in the Province of Alberta for four consecutive terms. In that time, he served in two senior Cabinet portfolios as Minister of Municipal Affairs and Minister of Service Alberta, as well as three junior positions in Agriculture, Finance, and Solicitor General.

Doug retired from politics in January 2015 to actively pursue his passion of helping communities, organizations and businesses grow stronger. In his best-selling book, *13 Ways to Kill Your Community*, Doug identifies challenges and opportunities that all our communities face. The lessons that come from those stories are applicable to all types of communities, whether they are towns, organizations, or businesses. His talents include seeing through the lies we tell ourselves, overcoming bad attitudes, targeted and focused tactical planning, communicating with those who are afraid to change, and building enduring prosperity for communities. His passion lies in building strong communities, because within strong communities leadership can succeed, businesses can prosper, and families can find a great quality of life.

DAY 2 – APRIL 26, 2022

8:00am - 9:00am **Breakfast**
Pyramid Room A

9:00am - 11:00am **Session – Indigenous Partnerships**
Pyramid Room A

Proper consultation with Indigenous communities is required to help build trust and understanding in the pursuit of meaningful relationships. Learn how to engage in a respectful manner that both recognizes and acknowledges Indigenous culture and history, and which lays the groundwork for better understanding and collaboration.

INSTRUCTOR: Chief Randy Ermineskin, Ermineskin Cree Nation



BIO: Randy Ermineskin served as the Grand Chief of the Confederacy of Treaty Six First Nations from 2016-2017, representing fifteen (15) First Nations in advocating, protecting and enhancing the aboriginal and treaty rights of its members at the international, national, provincial and local levels of government.

Randy Ermineskin earned a Bachelor Degree in Education from University of Alberta in 1991 and a Masters Degree in Leadership and Administration from Gonzaga University in 2007.

He has worked as a professional education consultant and professor, teaching and advising Colleges and School Boards in such areas as strategic planning, administration and designing & implementing indigenous curriculum and programming. He has also worked in developing strategies and policies to deal with and reduce gang activity.

Randy Ermineskin has served the Ermineskin Cree Nation in numerous capacities. As an athlete, he competed in a variety of sports and was one of the first indigenous hockey players to play junior and semi-professional hockey from the Maskwacis area. For over twenty-five years, he has committed a great deal in his time to coaching. He has always tried to motivate youth and others to be involved in sports and to follow a wellness lifestyle.

INSTRUCTOR: Tyler Gandam, Mayor, City of Wetaskiwin



BIO: Tyler Gandam has been on Council since 2013—first as a Councillor and now as a second-term Mayor. A funeral director by trade, Tyler is also a Captain with the local fire department which he has been a member of since 2001.

Tyler is the vice-president for cities under 500,000 with Alberta Municipalities (formally AUMA) and a governor with Alberta Municipal Service Corporation (AMSC).

With over 20 years of first responder experience – mental health plays an important part in Tyler’s day to day – not only for himself, but those around him as well.

11:00am - 11:15pm Coffee Break

Pyramid Room A

11:15am - 12:15pm Innovation Creation

Pyramid Room A

Modern challenges require modern solutions, which in turn require leaders to ensure innovation and creation are both promoted and encouraged within their teams, their systems, and their communities. Learn how to meaningfully think outside the box in the pursuit of your strategic objectives, and learn the difference between unrealistic visions and attainable ambitions. Explore a new mindset that focuses on better and more efficient, and which ultimately increases your chances of success.

INSTRUCTOR: Mike Derricott, Cochrane's Chief Administrative Officer (CAO)



BIO: Mike started his career in municipal government as participant in the Municipal Affairs Municipal Internship Program with the Town of Ponoka. This was followed by over 10 years of experience as a municipal Chief Administrative Officer, including his recent tenure as CAO of the Town of Edson. His experience as a CAO is enhanced by his Masters of Business Administration from Royal Roads University and experience in the financial industry. Mike is

an active and continual learner, having completed a number of executive courses through the University of Alberta (Certificate in Municipal Management & Leadership, the Executive Program).

Mike is currently the president of the Local Government Authorities Association of Alberta, a not-for-profit association aimed at providing networking and professional learning opportunities to support Alberta municipal administrative professionals. He has sat on numerous provincial advisory committees including reviews of the Local Authority Elections Act, Municipal Government Act review Committee, and various other regulatory review panels.

Mike is active in the community with his family and is especially passionate about youth sports, often volunteering as a coach. He and his family feel fortunate to call Cochrane home.

12:15pm - 1:15pm Lunch
Pyramid Room A

1:30pm - 2:30pm **Municipal Leadership**
Pyramid Room A

The role of municipal leader has changed drastically over the past two years. Town and city managers are being required to do more with less, all the while carefully balancing political ambitions with administrative constraints. Staff and council more than ever are looking to their CAOs to lead, to inspire, to innovate, and to navigate. Learn some of the key principles that enable municipal leaders to be successful in an environment where expectations seemingly never cease.

INSTRUCTOR: Lisa Holmes, Chief of Staff to Mayor Amarjeet Sohi, City of Edmonton



BIO: Lisa Holmes is an experienced executive leader and board member with a demonstrated history of working in the non-profit sector, communications, and government relations industries. She is currently serving as Chief of Staff to Edmonton’s Mayor Amarjeet Sohi and helping to advance his collaborative and values-based approach to leadership and decision-making.

She is the co-founder and former Chief Operating Officer of Diplomat Consulting, a full-service public affairs and communications company based in Edmonton. Prior to her work in the corporate sector, Lisa was elected as a Town Councillor and Mayor of Morinville, Alberta. Lisa is the Past President of Alberta Municipalities (formerly AUMA) and former Director of the Federation of Canadian Municipalities.

While at AUMA, Lisa chaired the President’s Task Force on Status of Women and the Women in Municipal Government Committee and is currently an FCM Regional Champion for Women in Politics. She was named a Global Edmonton Woman of Vision, Avenue Magazine Top 40 under 40 and one of Alberta Venture Magazine’s 50 most influential Albertans. She is passionate about connecting women with leadership opportunities, inspiring everyone to get involved in community decision-making, and modelling an authentic and empathetic leadership style as a pathway to shared success.

Lisa proudly lives in the Edmonton Metropolitan Region with her husband and two teenage sons.

CHOOSE YOUR OWN ADVENTURE

3:00pm - 4:30pm

Various

Wine tasting – Orso Trattoria*

Sample 3 wines

**\$25/per person for wine tasting*

Spa Express Treatment**

30-Minute Head, Neck and Shoulder Massage

30-Minute Express Facial

30-Minute Express Mani or Pedi

30-Minute Hands and Foot Massage

30-Minute Back Treatment

*** \$120/per person for the spa*

Walking Tour

5:30pm - 6:30pm **Dinner**

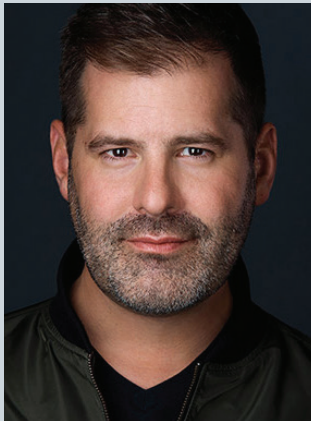
Beauvert Room A

6:30pm - 7:30pm **Communicating to YOUR Audience**

Beauvert Room A

Effectively communicating in any environment requires a sound understanding of **who you're communicating to**. Knowing your audience members and how they receive their information can help you predict how they'll respond to your message. By equipping yourself with such awareness, you'll be able to identify any potential gaps in information that could expose you to criticism or risk. In this session, you'll learn some key tactics around how to plan, how to mitigate risk, and how to ultimately get your message across.

INSTRUCTOR: Ryan Jespersen, Host of Real Talk



BIO: Ryan Jespersen hosts Real Talk, one of Canada's most-downloaded modern talk shows. He recently graced the cover of *Edify Magazine* as the "Prince of Podcasting". Ryan was named one of Alberta's 50 Most Influential People by *Venture Magazine*, and was on *Avenue's* inaugural list of Edmonton's Top 40 Under 40. You'll find him online at ryanjespersen.com, and on Twitter and Instagram @ryanjespersen.

CHOOSE AN EVENING ACTIVITY:

8:00pm - 10:00pm **Dark Sky Bonfire**

Gather in front of the JPL

Hot Chocolate and S'mores will be provided

8:00pm - 9:00pm **JPL Ghost Tour**

Meet in the Great Hall

DAY 3 – APRIL 27, 2022

8:00am - 9:00am **Breakfast**

Pyramid Room A

9:00am - 10:15am **In It Together: Activating Your Community & Building Your Economy**

Pyramid Room A

By activating your community and effectively mobilizing your stakeholders, you'll increase your capacity to get things done. In this engaging and insightful session presented by Puneeta McBryan of the Edmonton Downtown Business Association, participants will learn the true benefits of community activation as it relates to economic development, as well as strategies enabling them to achieve similar results in their own communities.

INSTRUCTOR: Puneeta McBryan, Executive Director, Edmonton Downtown Business Association



BIO: Puneeta McBryan is Executive Director of the Edmonton Downtown Business Association, where she is working hard to secure the ongoing and renewed vibrancy of Downtown Edmonton, having taken on the role in the midst of the COVID-19 pandemic as downtowns across North America grappled with the new realities and challenges ahead. Prior to joining the EDDBA, she served public and private sector

clients across Alberta as a business strategist and consultant specialising in marketing, communications, and stakeholder & community engagement. A transformational leader and a connector by nature, Puneeta is working to support Edmonton's economic recovery and transformation through innovative new initiatives & community collaborations with downtown stakeholders, the business community, and all three levels of government.

10:15am - 10:45am **Coffee Break**

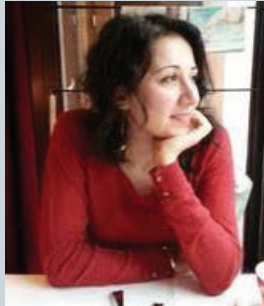
Pyramid Room A

10:45am - 12:15pm Cooperation, Collaboration & Risk Mitigation

Pyramid Room A

Increased cooperation can lead to increased capacity — and, as a result, the enhanced ability to make things happen. Learn how collaborating with your partners and key stakeholders can create opportunities that wouldn't otherwise be available to you, and how you can identify and mitigate any potential risks beforehand.

INSTRUCTOR: Golnaz Azimi, Owner & Director,
Azimi Consulting Limited



BIO: Golnaz is a community infrastructure consultant with over 20 years of experience working with municipalities and First Nations, consulting them on projects related to a wide array of infrastructure planning and financing issues. Her experience ranges from preparing infrastructure master plans, capital planning for local governments, financial and business analysis

focusing on service delivery, to developing regional servicing strategies and providing strategic and policy support in governance, municipal infrastructure planning and utility corporation matters.

She has been involved as the project leader and major contributor for the Flagstaff Intermunicipal Partnership Infrastructure and Service Assessment, performing service needs assessment, strategic risk assessments and proposing service delivery strategies. She was also the project leader and major contributor to developing the Asset Management Handbook and Toolkit for Alberta Municipalities with focus on sustainable service delivery. Through her work with multiple municipalities in Alberta, she has acquired a deep understanding of local government challenges and issues with regards to infrastructure planning, funding, and service delivery.

12:15pm - 1:15pm Lunch

Pyramid Room A

1:30pm - 2:45pm Changing the Narrative: New ways to think about the economy in 2022

Pyramid Room A

As we enter a new year, a lot has changed — yet a lot remains the same. COVID is still with us, climate change is even more pressing and global trade remains unsettled. North America's economy is transforming, but we need new ways to think about our economy in order to thrive in a permanently uncertain world. What lies ahead? And how will a new narrative help us adjust?

INSTRUCTOR: Todd Hirsch, Vice President & Chief Economist, ATB Financial



BIO: As Vice President and Chief Economist for ATB Financial, Todd spends much of his time delivering dynamic, clear-eyed talks on topics ranging from the economy and creativity, to adaptability and the future of work. For more than 25 years, he has worked as an economist for organizations including the Canada West Foundation and the Bank of Canada.

Todd has been recognized as one of Alberta's most influential people. He's received the Queen's Diamond Jubilee Medal, the University of Alberta's Alumni Honour Award, and an honorary degree from Mount Royal University. He previously taught economics at the University of Calgary and for the Executive Education program at the University of Alberta.

He is the author of four books. His latest, *Spiders in COVID Space: Adapting during and after the pandemic*, was released in March 2021. The book captures the inspiring and compelling stories of businesses and not-for-profits that reinvented themselves during the pandemic.

A strong advocate of the arts and culture, he serves on the boards of Calgary's Glenbow Museum and the Alberta Ballet. He is also an advisor to the Dean of the Chiu School of Business at Bow Valley College in Calgary.

Todd is also the host of a podcast titled *The Future Of*. In each episode, he and a guest explore what the future might look like for work, communities, art and culture, leadership and other compelling topics. Now in its third season, the podcast won a national award in 2021.

3:30pm - 4:15pm

Tent City

Consumer Power Cocktail Hour

Understanding consumer behaviour can allow you to both plan and predict the outcomes of your marketing campaigns. Learn some of the key trends that are currently influencing how consumers make their spending decisions, allowing you to anticipate and get ahead of the curve. In this insightful session, expert Heather Thomson will also present some of her predictions around the ongoing social and cultural shifts that will create the greatest economic opportunities.

INSTRUCTOR: Heather Thomson, Executive Director, Centre for Cities & Communities, University of Alberta



BIO: Heather Thomson is on a mission to re-energize communities. A mission which she pursues in two roles:

(1) Executive Director of the University of Alberta's Centre for Cities and Communities. Heather mentors the next generation of business innovators; because strong businesses are the building blocks of strong communities. Heather works with leaders in the business community with an emphasis on education, consulting, academic & applied research and industry outreach.

(2) Consultant with 13 WAYS Inc. Heather delivers business and community assessments, builds community plans that specialize in economic development, local businesses prosperity and beautification. Heather has worked with dozens of communities across North America. She shares her thoughts about the future of business in her keynote presentation: 13 Ways to Kill Your Commerce.

Heather is a mom of two boys, an avid snowboarder, and fashion and design enthusiast. She is currently working on her Master of Arts in Behavioural Economics and serving on the Edmonton Downtown Business Association Retention and Recruitment Committee.

4:15pm - 7:45pm

FREE TIME

7:45pm - 11:00pm

Stanley Cabin

High School Mixer

Snacks, Drinks, and Friends, what more do you need for a High School Mixer?

DAY 4 – APRIL 28, 2022

8:30am - 9:30am **Breakfast**

Pyramid Room A

9:30am - 11:55am **Bringing It All Together**

Pyramid Room A

Innovation, collaboration, economic development, and capacity building — leaders will have learned new approaches and solutions to each of these course components and others by the time the Community Leaders Camp is over. But learning them and applying them (or more specifically, applying them in conjunction with one another) is an entirely different matter. In this concluding session, 13 Ways' Doug Griffiths and Heather Thomson will lead participants through an engaging participatory workshop on how to bring them all together.

INSTRUCTORS:

Doug Griffiths, MBA, President & CEO, 13 Ways, Inc.

Heather Thomson, Executive Director, Centre for Cities & Communities, University of Alberta

11:55am

LUNCH TO GO PROVIDED

Do not forget to pick up your boxed lunch to take on the road with you



ALBERTA
MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Calgary-Hays*

J2c

AR108119

Her Worship Barbara Burnett
Mayor
Village of Cowley
PO Box 40
Cowley AB T0K 0P0

Dear Mayor Burnett,

Through the Alberta Community Partnership (ACP) program, the Government of Alberta encourages strengthened relationships between municipalities and co-operative approaches to service delivery. By working in partnership with our neighbours, we create opportunities that support economic development and job creation. Together, we help build vibrant, resilient communities for the benefit of all Albertans.

I am pleased to inform you that the Village of Cowley has been approved for a grant of \$200,000 under the Intermunicipal Collaboration component of the 2021/22 ACP in support of your Regional Infrastructure Master Plan project. This approval does not signify broader support for any recommendation or outcome that might result from your project.

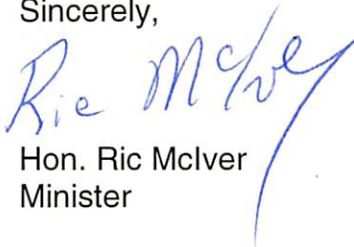
The conditional grant agreement will be sent shortly to your chief administrative officer to obtain the appropriate signatures.

The provincial government looks forward to celebrating your ACP-funded project with you and your municipal partnership. I encourage you to send invitations for any milestone events to my office. We ask you advise Municipal Affairs a minimum of 15 working days prior to the proposed event. If you would like to discuss possible activities or events to recognize your ACP achievements, please contact a grant advisor, toll-free at 310-0000, then 780-422-7125 or at acp.grants@gov.ab.ca.

.../2

I congratulate the partnership on initiating this project, and I wish you every success in your efforts.

Sincerely,



Hon. Ric McIver
Minister

cc: Roger Reid, MLA, Livingstone-Macleod
Joseph Schow, MLA, Cardston-Siksika
Reeve Rick Lemire, Municipal District of Pincher Creek No. 9
Cindy Cornish, Chief Administrative Officer, Village of Cowley
Troy MacCulloch, Chief Administrative Officer, Municipal District of Pincher Creek No. 9



Thank You



MARCH 2022

Attention: Rick Lemire
and Current Council

Just a note to say thank you
for your continued support.

President, Dianne McGlynn

V.P. Sheila Goadreau Sec. Caren
Tr. Christine Bennink Hochstein

MD of Pincher Creek No. 9

Thank you for your donation to the
OWC! Your generosity helps support
our on-the-ground restoration work,
education programs, and stewardship
initiatives.

— The OWC team

The watershed is a better place,
because of people like you.



The Pincher Creek Community Center Hall Society
Box 1178 287 Canyon Drive

Pincher Creek, Alberta

Your Invited

RECEIVED
APR - 6 2022
M.D. of Pincher Creek

*Municipal District # 9 of Pincher Creek,
Reeve and Councilors
Box 279
Pincher Creek, Alberta. T0K 1W0*

The Pincher Creek Community Center Hall Society has a very important date coming up, May 25th, 2022 is our 50th Birthday. We are going to host a party on May 28th, 2022 at the hall a family friendly dance, 7pm till 12pm. This will include a short program at 7pm followed dancing the night away. We are hoping some of the people from town and surrounding area who participated in the first event in the Hall the New Years Eve Dance of December 31st, 1972 will come and remember, the fun evening that was. We are in hopes of having several different musical groups to entertain all of us during the evening.

There will be refreshments, snacks and of course Birthday Cake. Please extent an invitation to all to attend this special event in our community.

Sincerely:

*Executive and Board Members of
The Pincher Creek Community Center Hall Society*